

City of Show Low, Arizona

Comprehensive Annual Financial Report



Fiscal Year Ended June 30, 2008
Prepared by the City of Show Low Department of Finance

How Show Low Got Its Name

In 1876, Corydon E. Cooley and Marion Clark, two ranchers who had both laid claim to, and eventually became partners in managing 100,000 acres of land at the northwest edge of the White Mountains, determined that the land could not support two families. Neither man was willing to buy the other out.

To settle the matter, Cooley and Clark engaged in a friendly game of Seven Up. The game was played at the kitchen table of Cooley's two-story home atop the hill directly south of this monument where a church now stands. As the game neared completion Cooley needed just one point to win. With nothing else to lose, Clark, holding a three, exclaimed, "show low and you win the ranch." Cooley drew the Deuce of Clubs. He renamed the ranch Show Low and the main street became known as the Deuce of Clubs.

Introductory Section

CITY OF SHOW LOW, ARIZONA COMPREHENSIVE ANNUAL FINANCIAL REPORT

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October 30, 2008

Citizens of the City of Show Low and Honorable Mayor and Council Show Low, Arizona

The Comprehensive Annual Financial Report for the City of Show Low (City) for the fiscal year ended June 30, 2008, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the City. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the City. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included.

This report consists of management's representations concerning the finances of the City. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with Generally Accepted Accounting Principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatements. Management asserts that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The CAFR has been prepared using the new financial reporting requirements as prescribed by Government Accounting Standard Board (GASB) Statement Number 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments (GASB 34). GASB 34 requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of a Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A can be found immediately following the Independent Auditor's Report.

Profile of the City of Show Low

The City of Show Low, with a present population estimated at 12,400, is located in the southern portion of Navajo County, approximately 175 miles northeast of the City of Phoenix and 195 miles north of the City of Tucson, and encompasses an area of approximately 41.0 square miles.

The City was established in 1870 and incorporated in 1953. Under a Council-Manager form of government, the seven-member Council is elected at large on a staggered basis and consists of a Mayor and six Council members. The Mayor is directly elected and serves a four-year term. The Council appoints the City Manager, who has full responsibility for carrying out Council policies and administering City operations.

The City provides a full range of services for its citizens. The services include police, public transportation, library, parks and recreation, planning and development, street improvements and lighting, and general administration. The City also operates sewer and water utilities, provides for refuse collection, and has an airport.

Economic Conditions

The City currently is experiencing a slowing economic environment, and local indicators point to continued slow growth during 2009. The City serves as a regional trade and services center for the southern part of Navajo County and a portion of Apache County. Tourism and recreation also contribute to the City's economy, with many recreational opportunities in the White Mountains area. Attractions include fishing, camping, horseback riding, golf, and big game hunting. Other points of interest include the Apache Sitgreaves National Forest, the Mogollon Rim, and the Sunrise Park Ski Resort, which is located on the White Mountain Apache Indian Reservation.

Financial Information

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles.

The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of the control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management.

Budgetary Controls

Article IX, Section 20(1) of the Arizona Constitution sets out limits on the City's legal budget capacity. In general, the Mayor and Council cannot authorize expenditures of local revenues in excess of the expenditure limitation determined annually by the State of Arizona's Economic Estimates Commission. This limitation is based on the City's actual expenditures incurred during 1979-1980, adjusted to reflect subsequent inflation and population growth.

On March 11, 2008, in accordance with state statutes, the voters of Show Low passed, and the City adopted, the Home Rule (Alternative Expenditure Limitation) Option, which released the City from the state-imposed limitation. The effect of the Home Rule option is to set the City's expenditure limitation at the adopted budget. The Home Rule option is in effect for four consecutive years (Fiscal Years 2008-2012).

As a condition of the Home Rule Option, the City must maintain a reserve of at least one million dollars before any expenditure can be authorized. See the Statement of Revenues, Expenditures and Changes in Fund Balances-Budget and Actual, General Fund (Pages 22 and 23) for the budgeted reserve.

Cash Management

Cash not held with fiscal agents is invested on a pooled basis with the Arizona State Treasurer's Office in the Local Governments Investment Pool. Investment income is allocated to the funds monthly, on the basis of cash provided for investment. The average yield on investments held with the State Treasurer was 4.0966% for fiscal year 2007-08.

Risk Management

The City is a member in the Arizona Risk Retention Pool along with approximately 60 other members. The Pool provides coverage for claims to a maximum of \$2 million for each insured event. The City has had comparable insurance coverage for the past 19 years and has had no claims exceeding its insurance coverage.

The City is covered by the State Workman's Compensation Fund. The City carries commercial insurance for its airport activities.

Other Information

Independent Audit

The accounting firm of Eide Bailly LLP was selected by the City to perform the annual independent audit. The annual audit is designed to meet the requirements of the Single Audit Act of 1984 and OMB Circular A-133. The independent auditor's report and federal compliance reports are included in the Financial and the Single Audit Sections of this report.

Acknowledgments

The preparation of the Comprehensive Annual Financial Report was made possible by the dedicated service of the entire staff of the Finance Department. Each member of the team has our sincere appreciation for his or her contributions made in the preparation of this report.

Respectfully submitted,

Michael Unie

Mike Urie

Director of Finance

CITY OF SHOW LOW OFFICIALS

MAYOR

Rick Fernau

CITY COUNCIL

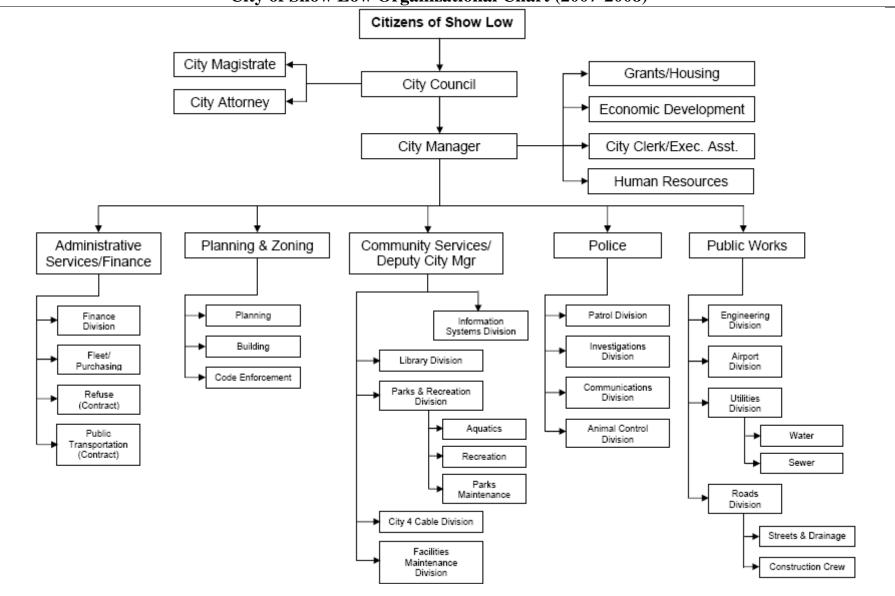
Rennie Crittenden, Vice Mayor Virginia Evans Gene Kelly Jack Latham Daryl Seymore Gerry Whipple

CITY MANAGER AND STAFF

Ed Muder, City Manager
Mike Urie, Finance Director

Justen Tregaskes, Planning and Zoning Director
Morgan Brown, City Attorney
Ann Kurasaki, City Clerk
Jeffrey Smythe, Police Chief
Connie Kakavas, Human Resources Director
Joel Weeks, Community Services Director
Ken Patterson, Public Works Director

City of Show Low Organizational Chart (2007-2008)



Financial Section

Financial Section

Independent Auditor's Report

Management's Discussion & Analysis

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INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor and Members of the Council City of Show Low, Arizona Show Low, Arizona

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, the aggregate fund information, and the budgetary information of the **City of Show Low, Arizona** (the City) as of and for the year ended June 30, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the **City of Show Low, Arizona** management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the aggregate remaining fund information, and the budgetary information of the **City of Show Low, Arizona**, at June 30, 2008, and the respective changes in financial position and cash flows, where applicable, for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued a report dated March 3, 2009 on our consideration of the City of Show Low, Arizona's internal control over financial reporting and our test of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 7 - 13 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

PEOPLE. PRINCIPLES. POSSIBILITIES.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the **City of Show Low, Arizona's** basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and the statistical tables are presented for the purpose of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and the statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Phoenix, Arizona March 3, 2009

Eide Bailly LLP

Financial Section

Independent Auditors' Report

Management's Discussion & Analysis

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CITY OF SHOW LOW, ARIZONA MANAGEMENT'S DISCUSSION AND ANALYSIS YEAR ENDED JUNE 30, 2008

As management of the City of Show Low (the City), we offer this narrative overview and analysis of the financial activities of the City of Show Low for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here, in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages V to VII of this report.

Financial Highlights

- City sales tax revenue decreased 0.21 percent over last year and still is the single largest revenue in the budget. Given the slowing national economy, staff felt this decrease was minor and compared very well to the experience of many other cities in Arizona.
- The city used the Greater Arizona Development Authority to issue \$3,250,000 in bonds for construction of a new library and renovation of the existing library into a city hall. The city will also use some reserves and library development fees to fund this project.
- The Community Facilities District that was formed for Show Low Bluffs to facilitate growth in this area of the city has started to take shape. Many roads, water and sewer lines have now been installed. Also, a number of houses have been constructed and many lots have been sold to builders for future construction opportunities.
- Generally, Show Low continued to have many positive things happening financially. The city approved a conservative budget for fiscal year 2008 and conducted monthly financial reviews so overall results for the year ending June 30, 2008 were within management's projections.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Show Low's basic financial statements. The City of Show Low's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

Government-wide Financial Statements. The government-wide financial statements are designed to provide readers with a broad overview of the City of Show Low's finances in a manner similar to a private-sector business.

The statement of net assets presents information on all the City of Show Low's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City of Show Low is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in the statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Show Low that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business type activities). The governmental activities of the City of Show Low include general governments, public safety, public works, public health, debt service, culture, and recreation. The business-type activities of the City of Show Low include water and wastewater, airport, family aquatic center, and refuse.

The government-wide financial statements can be found on pages 16-17 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Show Low, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Show Low can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

The fund financial statements can be found on pages 18-30 of this report.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as the balance of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Show Low maintains nine individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, highway user revenue fund, and two debt service funds, which are considered to be major funds. Data from the other five governmental funds are combined into a single aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in the report.

The City of Show Low adopts an annual appropriated budget for all of its funds. A budgetary comparison statement has been provided for the general, special revenue, debt service, and capital project funds to demonstrate compliance with their budgets.

The basic governmental fund financial statements can be found on pages 18-24 of this report.

Proprietary funds. The City of Show Low maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statement. The City of Show Low uses enterprise funds to account for its Airport, Wastewater, Water, Refuse, and Family Aquatic Center. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City of Show Low's various functions. The City of Show Low uses one internal service fund to account for its self-insured health fund. Because this fund's services predominantly benefit the governmental rather than business-type function, it has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Airport, Wastewater, and Water funds, which are considered to be major funds of the City of Show Low. Conversely, the internal service fund is presented in a separate column of the proprietary fund financial statement.

The basic proprietary fund financial statements can be found on pages 26-29 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Show Low's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statement can be found on page 30 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 31-46 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City of Show Low. Required supplementary information can be found on page 47 of this report.

The combining statements referred to earlier in connection with non-major governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 51-75 of this report.

Government-wide Financial Analysis

This is the fifth year that the City has presented a financial statement under the new reporting model required by Governmental Accounting Standards Board (GASB) statement number 34, and the second year of GASB 44 the new Statistical section.

The unrestricted fund balance on the government wide financials continues to grow. Unrestricted fund balance has grown from \$(1,001,334) at June 30, 2004 to \$33,054,559 at June 30, 2008.

Statement of Net Assets As of June 30, 2008

	Governmen	tal activities	Business-ty	pe activities	Total				
	2007	2008	2007	2008	2007	2008			
Assets:									
Current and other assets	\$ 29,961,275	\$ 30,520,938	\$ 10,722,434	\$ 10,325,610	\$ 40,683,709	\$ 40,846,548			
Capital assets	27,417,962	36,991,878	54,792,879	62,493,668	82,210,841	99,485,546			
Total assets	57,379,237	67,512,816	65,515,313	72,819,278	122,894,550	140,332,094			
Liabilities:									
Current and other liabilities	4,242,149	4,463,780	1,524,865	1,226,649	5,767,014	5,690,429			
Long-term liabilities	15,938,371	18,398,885	2,711,200	2,168,054	18,649,571	20,566,939			
Total liabilities	20,180,520	22,862,665	4,236,065	3,394,703	24,416,585	26,257,368			
Net assets:									
Invested in capital assets, net									
of related debt	10,495,243	17,138,810	51,597,470	59,791,861	62,092,713	76,930,671			
Restricted	2,014,571	3,613,847	5,985,776	475,649	8,000,347	4,089,496			
Unrestricted	24,688,903	23,897,494	3,696,002	9,157,065	28,384,905	33,054,559			
Total net assets	\$ 37,198,717	\$ 44,650,151	\$ 61,279,248	\$ 69,424,575	\$ 98,477,965	\$ 114,074,726			

Net Assets in the Government-wide financial statement represents all economic resources of the City net of all claims against those assets. As previously mentioned, a comparison of net assets over time is a useful tool to gauge the financial health of the City.

The City has \$140,332,094 in total assets, with \$99,485,546 in capital assets (net of depreciation). Funds included in the Business-type activities column are the City's enterprise funds operations, which are Airport, Wastewater, Water, Refuse, and Family Aquatic Center. These operations are capital intensive, using a large portion of their resources to maintain and replace major equipment and facilities.

A portion of the City's net assets (4 percent) represents resources that are subject to external restriction on how they may be used. The unrestricted net assets of \$33,054,559 may be used to meet the government's ongoing obligations to citizens and creditors.

Statement of Activities Fiscal Year Ended June 30, 2008

	Governmen	ntal activities	Business-ty	ype activities	Total			
	2007	2008	2007	2008	2007	2008		
Revenues:								
Program revenues:								
Charges for services	\$ 3,219,795	\$ 2,753,806	\$ 7,572,830	\$ 6,897,897	\$ 10,792,625	\$ 9,651,703		
Operating grants and	, ,	, , ,	. , ,	, ,		, ,		
contributions	-	-	20,000	-	20,000	-		
Capital grants and								
contributions	6,210,914	2,502,668	5,654,682	6,023,858	11,865,596	8,526,526		
General revenues:								
Sales tax	10,964,955	10,942,341	-	-	10,964,955	10,942,341		
Other taxes	2,908,554	3,409,490	-	-	2,908,554	3,409,490		
Other	2,078,816	5,443,843	410,644	670,822	2,489,460	6,114,665		
Total Revenues	25,383,034	25,052,148	13,658,156	13,592,577	39,041,190	38,644,725		
Expenses:								
General government	4,779,683	4,884,207	_	-	4,779,683	4,884,207		
Public safety	3,918,568	4,110,965	-	-	3,918,568	4,110,965		
Public works	4,261,420	4,051,944	-	-	4,261,420	4,051,944		
Public health	143,046	159,532	-	-	143,046	159,532		
Culture and recreation	985,496	973,501	-	-	985,496	973,501		
Interest on long-term debt	826,485	755,375	-	-	826,485	755,375		
Water	_	-	2,088,639	2,264,614	2,088,639	2,264,614		
Wastewater	-	-	1,659,410	2,482,065	1,659,410	2,482,065		
Airport	-	-	2,129,881	2,297,975	2,129,881	2,297,975		
Family aquatic	-	-	272,260	481,478	272,260	481,478		
Refuse	-	-	506,854	586,308	506,854	586,308		
Total Expenses	14,914,698	14,935,524	6,657,044	8,112,440	21,571,742	23,047,964		
Increase in net assets before transfers	10,468,336	10,116,624	7,001,112	5,480,137	17,469,448	15,596,761		
Transfers	(1,713,652)	(2,665,190)	1,713,652	2,665,190				
Increase in net assets	8,754,684	7,451,434	8,714,764	8,145,327	17,469,448	15,596,761		
Net assets, July 1, 2007	28,444,033	37,198,717	52,564,484	61,088,408	81,008,517	98,477,965		
Net assets, June 30, 2008	\$ 37,198,717	\$ 44,650,151	\$ 61,279,248	\$ 69,233,735	\$ 98,477,965	114,074,726		

Financial Analysis of the Government's Funds

The City of Show Low uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City of Show Low's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The City of Show Low experienced continued growth in **total tax collections** during the year. There was a 3% increase over the prior year. More residences are occupied year round as time passes. This is due to the favorable living environment Show Low offers.

The Debt Service funds that service our special assessments are experiencing early payment of assessments. On June 30, 2008 both special assessment funds had received prepayments of assessments in excess of the debt service.

Proprietary funds. The City of Show Low proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The transfer into the Wastewater fund this year was \$1,786,890.

The Water fund continues to meet its cash needs and has an investment in the LGIP (Local Governmental Investment Pool) of \$2,735,241.

The Airport and Family Aquatic Center both had transfers from the general fund that were \$559,895 and \$318,405 respectively.

General Fund Budgetary Highlights

Tax revenues have a positive variance of nearly one million dollars. Miscellaneous revenue is budgeted of unanticipated grants, gifts, or donations that the City may receive. The Finance department variance of \$9,633,769 is for unanticipated expenditures related to unanticipated revenues. Arizona does not allow expenditures that are not budgeted.

Differences between the original budget and the final amended budget were relatively minor. There was no increase in appropriations.

Capital Asset and Debt Administration

Capital assets. The City of Show Low's investment in capital assets for its governmental and business-type activities as of June 30, 2008 amounts to \$99,485,546 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment, and roads. The total increase in the City's investment in capital assets for the current fiscal year was 21 percent.

Capital Assets (net of depreciation)

	Govern	Governmental Business-type				
	activ	vities	acti	vities	To	tal
	2007	2008	2007	2007 2008		2008
Land	3,491,546	4,704,430	2,541,394	3,348,551	6,032,940	8,052,981
Buildings and systems	2,911,450	2,721,384	2,336,642	3,802,766	5,248,092	6,524,150
Improvements other than						
buildings	1,119,999	5,247,514	44,167,721	48,445,958	45,287,720	53,693,472
Machinery and equipment	2,074,557	2,496,421	2,095,530	2,889,015	4,170,087	5,385,436
Infrastructure	16,659,833	15,895,760	-	-	16,659,833	15,895,760
Construction in progress	1,160,577	5,926,369	3,473,887	4,007,378	4,634,464	9,933,747
Total	27,417,962	36,991,878	54,615,174	62,493,668	82,033,136	99,485,546

The City accepted donations of capital assets from developers this year totaling \$8,128,602. The capital assets from the fourteen different development included roads, water lines, and sewer lines. Readers desiring more detailed information on capital asset activity should refer to note 6 on pages 38-39 of this report.

Long-term Debt

At the end of the current fiscal year, the City of Show Low had a total outstanding debt of \$20,628,385. Of this amount, \$6,770,000 was in special assessment debt for which the government is liable in the event of default by the property owners covered by the assessments. The Certificates of Participation debt is also backed by the full faith and credit of the government.

The City of Show Low's, total long-term debt increased by \$2,794,450 (11 percent) during the year.

Summary of Outstanding Debt Fiscal Year Ended June 30, 2008

	Governmental Activities		Business Activi	• 1	Tot	al	
_	2007	2008	2007	2008	2007	2008	
Special Assessment	6,775,000	6,770,000	-	-	6,775,000	6,770,000	
Landfill monitoring cost	26,988	26,988	-	-	26,988	26,988	
Show Low Bluffs CFD Bonds	2,014,000	2,455,000	-	-	2,014,000	2,455,000	
Compensated absences	356,889	411,708	60,931	89,814	417,820	501,522	
GADA Bonds	6,630,000	9,600,000	_	-	6,630,000	9,600,000	
Certificates of Participations	1,491,241	1,018,193	3,148,759	2,701,807	4,640,000	3,720,000	
Loans	12,478	9,875	46,650	-	59,128	9,875	
_	17,306,596	20,291,764	3,256,340	2,791,621	20,562,936	23,083,385	

State statutes limit the amount of general obligation debt a governmental entity may issue to 20 percent of its total assessed valuation. The current bonded debt limitation for the City of Show Low is \$28,931,274. The City of Show Low currently has no general obligation debt.

Additional information on the City of Show Low long-term debt can be found in Note 8 on pages 42-44 of this report.

Economic Factors

The City of Show Low is experiencing slower economic growth due to the national recession. As a result, the City has reduced expenditures in order to match revenues. Management feels that growth will resume soon, however in the short term, it is prudent to manage funds carefully. The City serves as a regional trade and services center for the southern part of Navajo County and a portion of Apache County. The City of Show Low remains a favorite place for retired people to build a summer home. The City is at 6,412 feet elevation and enjoys summer time temperatures that are in the mid-eighties. Winters in Show Low are generally mild with temperature extremes being minor compared to other parts of the country.

Request for Information

This financial report is designed to provide a general overview of the finances for the City of Show Low, Arizona, and to demonstrate accountability for the use of public funds. Questions about any of the information provided in this report or requests for additional financial information should be addressed to the City's Finance Director, City of Show Low, 180 North 9th Street, Suite B, Show Low, Arizona 85901.

Financial Section

Independent Auditor's Report

Management's Discussion & Analysis

Basic Financial Statements

Combining Statements



CITY OF SHOW LOW, ARIZONA STATEMENT OF NET ASSETS

JUNE 30, 2008

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 3,579,062	\$ 2,856,817	\$ 6,435,879
Investments	14,735,491	-	14,735,491
Receivables (net of allowances for			
uncollectibles)	10,081,521	981,322	11,062,843
Inventories	-	166,088	166,088
Prepaids	489,544	138,316	627,860
Restricted assets:			
Cash and cash equivalents	1,115,281	551,546	1,666,827
Investments	520,039	5,625,633	6,145,672
Interest receivable	-	5,888	5,888
Capital assets:		,	,
Land and construction in progress	10,662,507	7,355,929	18,018,436
Other capital assets	36,910,297	81,119,631	118,029,928
Accumulated depreciation	(10,070,000)	(25,981,892)	(36,051,892)
Total assets	68,023,742	72,819,278	140,843,020
LIABILITIES			
Accounts payable and other current liabilities	1,571,513	464,358	2,035,871
Deposits held	288,468	90,515	378,983
Accrued wages and benefits	655,796	6,729	662,525
Accrued interest payable	55,124	37,209	92,333
Unearned revenue	-	4,269	4,269
Current portion of:		,	•
Compensated absences	349,952	89,816	439,768
Current portion of bonds payable:	•	,	,
Notes payable	4,680	_	4,680
Bonds payable	1,538,247	533,753	2,072,000
Long-term portion of:	, ,	,	
Compensated absences	61,756	_	61,756
Notes payable	5,195	_	5,195
Bonds payable	18,304,946	2,168,054	20,473,000
Landfill monitoring costs	26,988		26,988
Total liabilities	22,862,665	3,394,703	26,257,368
NET ASSETS			
Invested in capital assets, net of related debt	17,649,736	59,791,861	77,441,597
Restricted for:	,,	, -,	, , - ,
Debt service	2,285,635	_	2,285,635
Health insurance fund	884,980	_	884,980
Developer fees	443,232	6,101,282	6,544,514
Unrestricted	23,897,494	3,531,432	27,428,926
Total net assets	\$ 45,161,077	\$ 69,424,575	\$ 114,585,652

			Program Reve	nues		Net (Expense) Revenue and Changes in Net Assets				
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Operating Grants and Contribution	g dl	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total		
Governmental Activities	¢ 4.004.207	500 700	ф		f 401.660	f (2.072.920)	¢	¢ (2.072.920)		
General government	\$ 4,884,207	509,708	\$	-	\$ 401,660	\$ (3,972,839)	\$ -	\$ (3,972,839)		
Public safety	4,110,965	1.500.076		-	2 (11 024	(4,110,965)	-	(4,110,965)		
Public works	4,051,944	1,569,276		-	2,611,934	129,266	-	129,266		
Public health	159,532	-		-	-	(159,532)	-	(159,532)		
Culture and recreation	973,501	674,822		-	-	(298,679)	-	(298,679)		
Interest on long-term debt	755,375	2.752.006			2.012.504	(755,375)		(755,375)		
	14,935,524	2,753,806		<u> </u>	3,013,594	(9,168,124)		(9,168,124)		
Business Type Activities										
Water	2,264,614	2,373,304		_	1,951,000	-	2,059,690	2,059,690		
Wastewater	2,482,065	2,547,067		_	2,380,093	-	2,445,095	2,445,095		
Airport	2,297,975	1,240,029		-	1,692,765	-	634,819	634,819		
Family Aquatic	481,478	102,547		-	-	-	(378,931)	(378,931)		
Refuse	586,308	634,950		_	_	_	48,642	48,642		
	8,112,440	6,897,897		-	6,023,858	-	4,809,315	4,809,315		
Total Primary Government	\$ 23,047,964	\$ 9,651,703	\$	<u>-</u>	\$ 9,037,452	(9,168,124)	4,809,315	(4,358,809)		
	General revenues					10.040.044		40.040.044		
	Sales taxes					10,942,341	-	10,942,341		
	Franchise taxes					397,091	-	397,091		
	Program revenue					3,139,681	-	3,139,681		
	Investment earnings					489,904	660,278	1,150,182		
	Gain on sale of asse	ts				1,416,206	10,544	1,426,750		
	Miscellaneous					398,052	-	398,052		
	Shared revenues (inte	rgovernmental, unres	tricted)							
	State sales taxes					908,471	-	908,471		
	Urban revenue shar	ing				1,514,108	-	1,514,108		
	Auto-in lieu					589,820	-	589,820		
	Other					-	_	-		
	Transfers					(2,665,190)	2,665,190			
	Total general revenue	ues and transfers				17,130,484	3,336,012	20,466,496		
	Increase in net assets					7,962,360	8,145,327	16,107,687		
	Net Assets - beginn	ing				37,198,717	61,279,248	98,477,965		
	Net Assets - ending					\$ 45,161,077	\$ 69,424,575	\$ 114,585,652		

See Notes to Financial Statements

BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2008

			Highway		Debt S	Servic	e	Sho	w Low Bluff		Other		Total
		General Fund	User Fund		ID #5 Fund		ID #6 Fund		ommunities lities District	G	overnmental Funds	Go	vernmental Funds
ASSETS		runu	 Fund	_	runu		runu	<u>r acı</u>	nties District		runus		runus
Cash and cash equivalents	\$	3,361,999	\$ 	\$	-	\$	-	\$	217,063	\$	-	\$	3,579,062
Investments		10,060,352	3,627,104		202,336		268,058		17,688		559,953		14,735,491
Receivables (net of allowances for unc	ollecti		605								62 400		222 721
Accounts Taxes		160,537 1,182,433	695 120,542		-		-		-		62,489 1,547		223,721 1,304,522
Interest		8,439	94,936		14,206		16,550		10.142		3,778		1,304,322
Special assessments		0,439	94,930		2,616,743		3,222,290		1,958,965		606,664		8,404,662
Prepaids		44,344	_		2,010,743		3,222,270		1,750,705		445,200		489,544
Restricted assets:		77,577									443,200		402,544
Cash and cash equivalents		-	 -						156,703		499,809		656,512
Total assets	\$	14,818,104	\$ 3,843,277	\$	2,833,285	\$	3,506,898	\$	2,360,561	\$	2,179,440	\$	29,541,565
LIABILITIES AND FUND BALANCE													
LIABILITIES													
Accounts payable and other liabilities	\$	538,906	\$ 752,932	\$	_	\$	-	\$	94,294	\$	90,988	\$	1,477,120
Accrued wages and benefits		652,145	3,651		_		-		-		, <u>-</u>		655,796
Deposits held		288,468	· -		_		_		_		_		288,468
Deferred revenue			_		2,595,872		3,201,150		1,952,641		600,888		8,350,551
Total liabilities		1,479,519	 756,583	_	2,595,872		3,201,150		2,046,935		691,876		10,771,935
		, , , , , ,	 		,,				,,		, , , , , , , , , , , , , , , , , , ,		7 ,
FUND BALANCE													
Reserved for:													
Prepaid items		44,344	_		_		-		-		-		44,344
Debt service		-	-		237,413		305,748		313,626		1,428,848		2,285,635
Development fees		443,232	-		, <u>-</u>		· -		-		-		443,232
Unreserved, reported in:													,
General fund		12,851,009	_		_		_		_		_		12,851,009
Special revenue funds		-	3,086,694		_		_		_		58,716		3,145,410
Total fund balance		13,338,585	 3,086,694		237,413		305,748		313,626		1,487,564	-	18,769,630
Total fana outainee		13,330,303	 3,000,074	_	251,715		303,170		313,020		1,707,507		10,702,030
Total liabilities and													
fund balance	\$	14,818,104	\$ 3,843,277	\$	2,833,285	\$	3,506,898	\$	2,360,561	\$	2,179,440	\$	29,541,565

See Notes to Financial Statements

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCE TO NET ASSETS OF GOVERNMENTAL ACTIVITIES JUNE 30, 2008

Total governmental fund balances		\$ 18,769,630
Capital assets used in governmental activities are not financial		
resources and therefore are not reported in funds.		
Governmental capital assets	\$ 47,572,804	
Less accumulated depreciation	(10,070,000)	37,502,804
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		
Compensated absences	(411,708)	
Notes payable	(9,875)	
Bonds payable	(19,843,193)	
Landfill monitoring costs	(26,988)	(20,291,764)
Interest payable on long-term debt does not require current financial resources. Therefore, interest payable was not reported as a liability in Governmental		
Funds Balance Sheet.		(55,124)
Deferred revenue is shown on the governmental funds, but is not deferred		
on the statement of net assets.		8,350,551
Internal service funds are used by the management to charge costs of certain activities to individual funds.		
The assets and liabilities of the internal service funds that are		
reported with governmental activities.		884,980
Net assets of governmental activities		\$ 45,161,077

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2008

	General Fund	Highway User Fund	Debt S ID #5 Fund	Service ID #6 Fund	Show Low Bluff Communities Facilities District	Other Governmental Funds	Total Governmental Funds
REVENUES Taxes Licenses and permits	\$ 14,351,831 697,482	\$ 1,399,551	\$ -	\$ -	\$ -	\$ 169,726	\$ 15,921,108 697,482
Intergovernmental Charges for services	401,660 487,048	500,000		-	-	453,499	1,355,159 487,048
Fines Special assessments	144,582	-	12,658 630,804	10,469 589,491	78 150,659	30,952	167,787 1,401,906
Investment earnings Miscellaneous	123,944 175,194	234,527 146,394	10,399	12,027	51,414	57,593 76,464	489,904 398,052
Total revenues	16,381,741	2,280,472	653,861	611,987	202,151	788,234	20,918,446
EXPENDITURES Current							
General government	5,094,448	-	-	-	-	-	5,094,448
Public safety	3,841,165	-	-	-	-	-	3,841,165
Public works	1,756,280	631,768	-	-	-	563,448	2,951,496
Public health	159,532	-	-	-	-	-	159,532
Culture and recreation	863,900	-	-	-	-	-	863,900
Capital outlay	3,006,459	4,584,290	-	-	1,969,969	416,923	9,977,641
Debt service							
Principal	-	-	350,000	255,000	39,000	688,048	1,332,048
Interest and fiscal charges			189,970	216,014	134,405	411,023	951,412
Total expenditures	14,721,784	5,216,058	539,970	471,014	2,143,374	2,079,442	25,171,642
REVENUES OVER (UNDER) EXPENDITURES	1,659,957	(2,935,586)	113,891	140,973	(1,941,223)	(1,291,208)	(4,253,196)
OTHER FINANCING SOURCES (USES)	1.416.206						1.416.206
Sale of assets	1,416,206	-	-	-	400,000	-	1,416,206
Bond proceeds	3,185,000	-	-	-	480,000	600,000	4,265,000
Transfers in (out)	(4,285,430)			-		1,620,240	(2,665,190)
Total other financing sources (uses)	315,776				480,000	2,220,240	3,016,016
NET CHANGE IN FUND BALANCES	1,975,733	(2,935,586)			(1,461,223)	929,032	(1,237,180)
FUND BALANCES, beginning of year	11,362,852	6,022,280	123,522	164,775	1,774,849	558,532	20,006,810
FUND BALANCES, end of year	\$ 13,338,585	\$ 3,086,694	\$ 237,413	\$ 305,748	\$ 313,626	\$ 1,487,564	\$ 18,769,630

See Notes to Financial Statements

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2008

Net change in fund balances - total governmental funds		\$	(1,237,180)
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Capital outlay	\$ 9,977,641		9 404 407
Depreciation expense	 (1,551,234)		8,426,407
Capital assets used in governmental activities are not financial resources and therefore are not reported in funds. This is the amount by which capital assets increased by infrastructure from completed developments.			1,658,435
Compensated absences were reported in the Government-Wide Statement of Activities and Changes in Net Assets, but not reported in the governmental fund. Therefore, long-term claims, judgments use of current financial resources. absences were not reported as expenditures payable and compensated in governmental funds.			(54,819)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.			1,737,775
Repayment of bond principal is an expenditure in governmental funds, but the repayment reduced long-term liabilities in the Government -Wide Statement of Net Assets.			1,332,048
Proceeds of issuance of bonds provides current financial resources to governmental funds, while repayment of the principal of long-term debt consumes the current financial resources of the governmental funds. Proceeds should be reported as a liability in the Government-Wide Statement			(4,265,000)
Repayment of notes payable is an expenditure in governmental funds, but the repayment reduced long-term liabilities in the Government -Wide Statement of Net Assets.			2,603
Interest expense on long-term debt is reported in the Government-Wide Statement of Activities and Changes in Net Assets, but does not require the use of current financial resources. The following amount represents the change in accrued interest from the prior year.			196,037
The net revenue of certain activities of internal service funds is reported with governmental activities.			166,054
Change in net assets of governmental activities		Ф	7 062 260
Change in het assets of governmental activities		Ф	7,962,360

STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL FUND

YEAR ENDED JUNE 30, 2008

	Budgeted Amounts				
	Original	Final	Actual Amounts	Variance with Final Budget-	
REVENUES	9				
Taxes	\$ 14,391,381	\$ 14,391,381	\$ 14,351,831	\$ (39,550)	
Licenses and permits	973,706	973,706	697,482	(276,224)	
Intergovernmental revenues	326,223	326,223	401,660	75,437	
Charges for services	564,051	564,051	487,048	(77,003)	
Fines	127,520	127,520	144,582	17,062	
Investment earnings	253,324	253,324	123,944	(129,380)	
Miscellaneous	10,428,862	10,428,862	175,194	(10,253,668)	
Total revenues	27,065,067	27,065,067	16,381,741	(10,683,326)	
EXPENDITURES					
Current					
General government					
City council	253,691	253,691	190,508	63,183	
Finance	10,288,130	10,288,130	654,361	9,633,769	
City magistrate	163,544	163,544	154,875	8,669	
City attorney	293,091	293,091	362,607	(69,516)	
City manager	323,410	323,410	234,932	88,478	
Planning and zoning	1,000,372	1,000,372	810,084	190,288	
Public information	355,745	355,745	278,411	77,334	
Information systems	351,886	351,886	341,842	10,044	
Human resources	614,615	614,615	568,074	46,541	
City 4 cable TV	237,038	237,038	219,297	17,741	
Economic development/Promo programs	3,112,661	3,112,661	1,148,557	1,964,104	
Community services administration	132,355	132,355	130,900	1,455	
Total general government	17,126,538	17,126,538	5,094,448	12,032,090	
Public safety					
Public safety	3,375,757	3,375,757	3,041,279	334,478	
Communications	869,446	869,446	799,886	69,560	
Total public safety	4,245,203	4,245,203	3,841,165	404,038	
Public works					
Public works	293,166	293,166	290,039	3,127	
Maintenance	526,557	526,557	314,374	212,183	
Facilities	481,804	481,804	501,917	(20,113)	
City engineer	619,074	619,074	649,950	(30,876)	
Total public works	1,920,601	1,920,601	1,756,280	164,321	
Public health	174,996	174,996	159,532	15,464	
Culture and recreation					
Recreation	353,793	353,793	298,761	55,032	
Library	626,644	626,644	565,139	61,505	
Total culture and recreation	980,437	980,437	863,900	116,537	
Capital outlay	3,402,276	3,402,276	3,006,459	395,817	
Total expenditures	27,850,051	27,850,051	14,721,784	13,128,267	
•	<u> </u>	· · · · · · · · · · · · · · · · · · ·		<u> </u>	

STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL GENERAL FUND YEAR ENDED JUNE 30, 2008

	Budgeted Amounts						
	 Original		Final		Actual Amounts		riance with al Budget-
REVENUES OVER (UNDER) EXPENDITURES	(784,984)		(784,984)		1,659,957		2,444,941
OTHER FINANCING SOURCES (USES) Sale of asset Proceeds from issuance of debt	40,000		40,000		1,416,206 3,185,000		1,376,206 3,185,000
Transfers in (out)	 (4,285,430)		(4,285,430)		(4,285,430)		
NET CHANGE IN FUND BALANCE	 (5,030,414)		(5,030,414)		1,975,733		7,006,147
FUND BALANCE, beginning of the year	 11,362,852		11,362,852		11,362,852		
FUND BALANCE, end of the year	\$ 6,332,438	\$	6,332,438	\$	13,338,585	\$	7,006,147

CITY OF SHOW LOW, ARIZONA

STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL HIGHWAY USERS SPECIAL REVENUE FUND YEAR ENDED JUNE 30, 2008

	Budgeted	Amounts			
	Original	Final	Actual Amounts	Variance with Final Budget-	
REVENUES					
Taxes					
State-shared gas tax	\$ 1,667,318	\$ 1,667,318	\$ 1,399,551	\$ (267,767)	
Sale of asset	500	500	7,590	7,090	
Investment earnings	-	-	234,527	234,527	
ADOT Grant	-	-	500,000	500,000	
Miscellaneous	2,000	2,000	138,804	136,804	
Total revenues	1,669,818	1,669,818	2,280,472	610,654	
EXPENDITURES					
Public works					
Highway and streets	1,390,848	1,390,848	631,768	759,080	
Capital outlay					
Highway and streets	10,770,937	10,770,937	4,584,290	6,186,647	
Total expenditures	12,161,785	12,161,785	5,216,058	6,945,727	
REVENUES OVER (UNDER)					
EXPENDITURES	(10,491,967)	(10,491,967)	(2,935,586)	7,556,381	
NET CHANGE IN FUND BALANCE	(10,491,967)	(10,491,967)	(2,935,586)	7,556,381	
FUND BALANCE, beginning of the year	6,022,280	6,022,280	6,022,280		
FUND BALANCE, end of the year	\$ (4,469,687)	\$ (4,469,687)	\$ 3,086,694	\$ 7,556,381	

CITY OF SHOW LOW, ARIZONA COMBINING STATEMENT OF NET ASSETS PROPRIETARY FUNDS JUNE 30, 2008

		Governmental Activities					
	Water	Wastewater Airport		Other Enterprise	Totals	Internal Service Health Insurance	
ASSETS							
Current assets:							
Cash and cash equivalents Receivables (net of uncollectibles)	\$ 2,735,241	-	\$ 200	\$ 121,376	\$ 2,856,817	\$ -	
Accounts Unbilled accounts	245,225 91,108	179,080	366,026	65,756	856,087 91.108	-	
Interest	2	9,139	24,865	121	34,127	565	
Inventories	55,577	22,831	87,680	-	166,088	-	
Other current assets	-	9,615	128,701	-	138,316	-	
Total current assets	3,127,153	220,665	607,472	187,253	4,142,543	565	
Noncurrent assets:							
Restricted assets:						4.50.5.40	
Cash and cash equivalents	75,897	352,000	123,649	-	551,546	458,769	
Investments	- 7.000	5,625,633	-	-	5,625,633	520,039	
Interest receivable Capital assets:	5,888	-	-	-	5,888	-	
Land	112,355	895,496	2,340,700	_	3,348,551	_	
Buildings and improvements	23,813,369	33.107.320	17.958.315	2,218,830	77,097,834	_	
Machinery and equipment	1,415,225	871,319	1,601,841	133,412	4,021,797	_	
Construction in progress	26,690	2,502,933	1,477,755	-	4,007,378	-	
Less accumulated depreciation	(6,358,809)	(11,605,453)	(7,103,844)	(913,786)	(25,981,892)	-	
Total capital assets, net	19,008,830	25,771,615	16,274,767	1,438,456	62,493,668		
Total noncurrent assets	19,090,615	31,749,248	16,398,416	1,438,456	68,676,735	978,808	
Total assets	22,217,768	31,969,913	17,005,888	1,625,709	72,819,278	979,373	

		Governmental Activities				
	Water	Wastewater	Airport	Other Enterprise	Totals	Internal Service Health Insurance
LIABILITIES						
Current liabilities:						
Accounts payable	114,139	100,269	175,080	68,380	457,868	94,393
Accrued wages and benefits	2,052	2,194	1,196	1,287	6,729	-
Retainage payable	-	4,932	-	-	4,932	_
Intergovernmental payable		,			ŕ	
Accrued interest payable	_	2,724	34,485	-	37,209	-
Deferred revenue	4,269	-	-	-	4,269	-
Due to others	-	-	1,558	-	1,558	-
Deposits held	-	-	14,618	-	14,618	-
Compensated absences	22,641	40,397	17,780	8,998	89,816	-
Deferred compensation benefits payable	;					
Certification of participation	-	335,000	198,753	-	533,753	-
Total current liabilities	143,101	485,516	443,470	78,665	1,150,752	94,393
Noncurrent liabilities:						
Liabilities payable from restricted as	sets:					
Customer security deposits	75,897	_	_	_	75,897	-
Certification of participation	-	352,500	1,815,554	_	2,168,054	-
Total noncurrent liabilities	75,897	352,500	1,815,554	-	2,243,951	-
Total liabilities	218,998	838,016	2,259,024	78,665	3,394,703	94,393
NET ASSETS						
Invested in capital assets,						
Net Assets						
net of related debt	19,008,830	25,084,115	14,260,460	1,438,456	59,791,861	_
Restricted for:	. , ,	-,,	,,	, ,	,,	
Developer fees	_	5,977,633	123,649	_	6,101,282	-
Unrestricted	2,989,940	70,149	362,755	108,588	3,531,432	884,980
Total net assets	\$ 21,998,770	\$ 31,131,897	\$ 14,746,864	\$ 1,547,044	\$ 69,424,575	\$ 884,980

CITY OF SHOW LOW, ARIZONA COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2008

		Governmental Activities				
	Water	Wastewater	Airport	Other Enterprise	Total	Internal Service Health Insurance
OPERATING REVENUES Service fees	\$ 2,367,054	\$ 2,547,067	\$ 1,240,029	\$ 737,497	\$ 6,891,647	\$ 1,924,464
OPERATING EXPENSES						
Cost of goods sold	_	_	785,706	1,646	787,352	-
Personnel services	529,326	562,065	322,679	258,078	1,672,148	-
Admin expenses	76,763	95,296	57,415	612,997	842,471	1,785,636
Vehicle expenses	57,371	64,367	-		121,738	-
Field supplies	7.500	924	19.532	2,651	30,607	_
Repairs and maintenance	582.840	592,028	94,701	24,475	1,294,044	_
Utilities	286,848	194,144	67,625	81,638	630,255	_
Risk management	6,581	140	14,746	-	21,467	_
Departmental expense	18,501	12,624	2,863	4,540	38,528	
Total operating expenses	1,565,730	1,521,588	1,365,267	986,025	5,438,610	1,785,636
OPERATING INCOME (LOSS) BEFORE						
DEPRECIATION	801,324	1,025,479	(125,238)	(248,528)	1,453,037	138,828
Depreciation expense	698,884	911,208	831,128	81,761	2,522,981	
OPERATING INCOME (LOSS)	102,440	114,271	(956,366)	(330,289)	(1,069,944)	138,828
NONOPERATING REVENUES (EXPENSES) Investment income	247,454	348,282	64,542	-	660,278	27,226
Interest expense	-	(49,269)	(101,580)	-	(150,849)	-
Grant revenue	-		1,692,765	4 (57	1,692,765	-
Gain (loss) on sale of equipment Miscellaneous income		3,756 6,250	2,131	4,657	10,544 6,250	
Total nonoperating revenues (expense)	247,454	309,019	1,657,858	4,657	2,218,988	27,226
Income (Loss) before capital contributions and transfers	349,894	423,290	701,492	(325,632)	1,149,044	166,054
CAPITAL CONTRIBUTIONS	1,951,000	2,380,093	-	-	4,331,093	-
TRANSFERS IN (OUT)		1,786,890	559,895	318,405	2,665,190	
CHANGE IN NET ASSETS	2,300,894	4,590,273	1,261,387	(7,227)	8,145,327	166,054
NET ASSETS: Beginning of year	19,697,876	26,541,624	13,485,477	1,554,271	61,279,248	718,926
End of year	\$ 21,998,770	\$ 31,131,897	\$ 14,746,864	\$ 1,547,044	\$ 69,424,575	\$ 884,980

CITY OF SHOW LOW, ARIZONA COMBINING STATEMENT OF CASH FLOWS PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2008

		Governmental Activities				
CASH FLOWS FROM OPERATING	Water	Wastewater	Airport	Other Enterprise	Totals	Internal Service Health Insurance
ACTIVITIES Receipts from customers and users Payments to suppliers Payments to employees Customer security deposits	\$ 2,398,194 (1,105,163) (539,243)	\$ 2,575,523 (944,741) (543,707)	\$ 1,014,462 (1,323,620) (321,512) 14,618	\$ 728,480 (731,209) (265,652)	\$ 6,716,659 (4,104,733) (1,670,114) 14,618	\$ 2,062,275 (1,806,243)
Net cash provided by (used in) operating activities	753,788	1,087,075	(616,052)	(268,381)	956,430	256,032
CASH FLOWS FROM CAPITAL AND RELATED FINANCING TRANSACTIONS						
Purchases of capital assets Capital grant revenue Principal paid on capital debt Interest on capital debt	(1,043,521) - - - -	(1,947,560) - (320,000) (49,269)	(3,062,422) 1,692,765 (126,952) (101,580)	- - - -	(6,053,503) 1,692,765 (446,952) (150,849)	- - - -
Net cash used in capital and related financing transactions	(1,043,521)	(2,316,829)	(1,598,189)		(4,958,539)	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers from other funds		1,786,890	559,895	318,405	2,665,190	
Net cash provided by noncapital financing activities		1,786,890	559,895	318,405	2,665,190	-
CASH FLOWS FROM INVESTING ACTIVITIES Cash received from interest and dividends	247,454	348,282	64,542	4,657	664,935	27,226
Net cash provided by investing activities	247,454	348,282	64,542	4,657	664,935	27,226
NET CHANGE IN CASH	(42,279)	905,418	(1,589,804)	54,681	(671,984)	283,258
CASH AND CASH EQUIVALENTS, Beginning of year	2,853,417	5,072,215	1,713,653	66,695	9,705,980	695,550
CASH AND CASH EQUIVALENTS, End of year	\$ 2,811,138	\$ 5,977,633	\$ 123,849	\$ 121,376	\$ 9,033,996	\$ 978,808

		Governmental Activities				
	Water	Wastewater	Airport	Other Enterprise	Totals	Internal Service Health Insurance
RECONCILIATION OF OPERATING INCOME						
(LOSS) TO NET CASH PROVIDED BY						
(USED IN) OPERATING ACTIVITIES: Operating income (loss)	\$ 102,440	\$ 114,271	\$ (956,366)	\$ (330,289)	\$ (1,069,944)	\$ 138,828
Adjustments to reconcile operating	\$ 102,440	\$ 114,271	\$ (956,366)	\$ (330,289)	\$ (1,069,944)	\$ 138,828
income (loss) to net cash provided by						
(used in) operating activities:						
Depreciation expense	698,884	911,208	831,128	81,761	2,522,981	=
(Increase) decrease in	0,0,00.)11, <u>2</u> 00	001,120	01,701	2,022,001	
Accounts receivable	9,696	(3,442)	(359,692)	(9,017)	(362,455)	135,909
Unbilled accounts	12,995	-	-	-	12,995	-
Interest receivable	9,067	19,857	21,683	-	50,607	1,902
Due from other governments	-	-	227,594		227,594	-
Inventories	1,626	7,234	(52,161)	-	(43,301)	-
Other assets	3,621	4,807	(62,991)	-	(54,563)	-
Increase (decrease) in						
Accounts payable	(74,006)	14,782	(281,032)	(3,262)	(343,518)	(20,607)
Accrued wages	(8,783)	(12,915)	(6,472)	(9,632)	(37,802)	-
Unearned revenue	(618)	-	-	-	(618)	-
Compensated absences payable	(1,134)	31,273	6,081	2,058	38,278	=
Customer deposits	-	-	14,618	-	14,618	-
Due to others			1,558		1,558	
Total adjustments	651,348	972,804	340,314	61,908	2,026,374	117,204
Net cash provided by (used in) operating activities	753,788	1,087,075	(616,052)	(268,381)	956,430	256,032
NONCASH INVESTING, CAPITAL, AND						
FINANCING ACTIVITIES:						
Contributions of capital assets	\$ 1,951,000	\$ 2,380,093	\$ -	\$ -	\$ 4,331,093	\$ -

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CITY OF SHOW LOW, ARIZONA

STATEMENT OF FIDUCIARY NET ASSETS

AGENCY FUND

JUNE 30, 2008

		ency ınd
ASSETS		
Investments	_ \$	4,958
Total assets	\$	4,958
LIABILITIES		
Accounts Payable	\$	45
Scuba Crew #384		2,329
Slovakian/Sister Cities		2,424
Swim Team		159
Total liabilities	\$	4,958

CITY OF SHOW LOW, ARIZONA NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2008

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Show Low (City) was incorporated May 20, 1953, under the provisions of Article 13, Sections 1 through 6, of the Constitution of Arizona and Title 9 of the Arizona Revised Statutes. The City operates under a Council-Manager form of government.

The financial statements of the City of Show Low have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governments. The more significant of the City's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statement.

Governmental Fund financial statements include a balance sheet and a statement of revenues, expenditures, and changes in fund balances for all major governmental funds and nonmajor funds aggregated. An accompanying schedule is presented to reconcile and explain the differences in net assets as presented, in these statements to the net assets presented in the government-wide financial statements.

Proprietary Fund financial statements include a statement of net assets, a statement of revenues, expenses, and changes in fund net assets, and a statement of cash flows for each major proprietary fund and nonmajor funds aggregated. A column representing internal service funds is also presented in these statements. However, a portion of the internal service balances and activities has been combined with the governmental activities in the government-wide financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flow. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

Franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Highway User Fund accounts for all the revenues and expenditures that the City uses to maintain the streets and sidewalks.

The Improvement District #5 and Improvement District #6 Debt Service Funds account for the resources accumulated and payment made for principal and interest on long-term general obligation debt of governmental funds.

The Show Low Bluffs Community Facility District account for the resources accumulated and payment made for principal and interest on long-term obligation debt of the governmental funds.

The government reports the following major proprietary funds:

The Water and Wastewater fund accounts for the activities of pumping, treating, and distribution of water, as well as the wastewater collection and treatment plant.

The Airport Fund accounts for operation of the municipal airport and the administration of leases of airport property.

Additionally, the government reports the following fiduciary funds:

The Internal Service Fund accounts for the employee health insurance coverage.

Agency funds are used to report resources held by the City in a purely custodial capacity. Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private, organizations, or other governments. The following funds are included in the agency fund. Slovakian Fund and the Sister Cities Fund are both used to cover expenses of learning. The swim team fund is used to cover the expense of the swim team travel and equipment etc.

Private sector standards of account and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for the intended purpose, it is the government's policy to use restricted resources first, and then unrestricted resources as they are needed.

Use of Estimates

The preparation of the basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash represents amounts in demand deposits and amounts held in trust by financial institutions. The funds held in trust are available to the City upon demand. Cash equivalents are defined as short-term (original maturities of three months or less), highly liquid investments that are: 1) readily convertible to known amounts of cash and, 2) so near maturity that they present insignificant risks of changes in value because of changes in interest rates. The City considers the monies deposited in the Local Government Investment Pool to be cash equivalents.

Investments

The City adheres to the Arizona Revised Statutes (A.R.S. Section 35-323) that govern the investment of City funds. Eligible investments include certificates of deposit in eligible depositories; interest-bearing accounts in qualified banks; repurchase agreements; pooled investments by the State Treasurer (which the City considers to be cash equivalent); bonds of the U.S. Government that are guaranteed as to principal and interest; and bonds of the State, County, City, City, or School District. The City states investments at fair value, in accordance with GASB 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools.

Development Fees Receivable

The City has adopted a policy allowing developers and customers to pay certain development fees, consisting of line extension charges and plant investment fees, for the water and wastewater utilities on an installment basis. These fees are receivable on a monthly basis for ten years at 12% interest and are secured by a deed of trust on the related property.

Development fee receivables are recorded in the benefiting fund when an agreement is entered into with a developer or a customer. The development fees earned are recorded as revenue in the Water and Wastewater Utility Funds.

Inventories

Inventories of the proprietary funds are valued at the lower of cost (first-in, first-out) or market.

NOTES TO FINANCIAL STATEMENTS

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the balance sheet date are recorded as prepaid expenses and are charged to expenditures (or expenses) in the accounting period for which the benefit is received.

Property, Plant, and Equipment

All property, plant, and equipment are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated property, plant, and equipment are valued at their estimated fair value on the date donated.

Property, plant, equipment and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The government defines capital assets as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of one year. Infrastructure is capitalized when it exceeds \$15,000 and a useful life of more than one year.

Depreciation is provided using the straight-line method over estimated useful lives. Expenditures for repairs and maintenance are charged to current period operations. Major renewals and replacements that increase the properties' useful lives are capitalized. The cost of property sold or retired, and the related accumulated depreciation is removed from the appropriate accounts in the year of sale or retirement. Any resulting gain or loss is included in the operations statement of the affected fund.

The estimated useful lives of each major class of depreciable fixed assets are as follows:

Buildings	20 to 30 years
Improvements other than buildings, including	
wells and tanks	20 to 50 years
Movable equipment and machinery	5 to 15 years
Infrastructure	30 to 50 years

Long-Term Liabilities

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the government does not have a policy to pay any amounts when employees separate from service with the government. All vacation pay is accrued when incurred in the government-wide and proprietary financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

NOTE 2 – BUDGETARY ACCOUNTING POLICIES

Budgets for the governmental fund types are adopted on a basis consistent with accounting principles generally accepted in the United States of America.

Budgets

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to July 1, the City Manager submits to the Mayor and City Council a proposed operating budget for the fiscal year. The budget includes proposed operating and capital expenditures and the means of financing them.
- 2. Public meetings are held to review the budget and to receive public input.
- 3. The tentative budget is adopted prior to the third Monday in July.
- 4. After publication of the tentative budget, a public hearing is held on the final budget. The final budget is adopted immediately after the public hearing.
- 5. The legal level of control stipulated by Arizona state law provides that no expenditures may be made for a purpose not authorized in the annual budget. However, in certain circumstances, the City Council may transfer funds between budget items. The City Manager is authorized to transfer funds within a department. The final budget amounts in the financial statements include all budget transfers made during the fiscal year.
- 6. Encumbrance accounting is a method whereby purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation. All appropriations lapse at fiscal year-end and outstanding encumbrances for goods or services not yet received before the fiscal year-end are cancelled, and must be rebudgeted in the following fiscal year to be expended.
- 7. The following funds have legally adopted budgets: General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Internal Service Funds and Enterprise Funds.

Excess of Expenditures over Appropriations

In the general fund the following departments exceeded the amounts budgeted.

		Budgeted Amounts						
	(Original		Final		Actual Amounts		iance with al Budget-
General government		_		_		_		<u> </u>
City Attorney	\$	293,091	\$	293,091	\$	362,607	\$	(69,516)
Public Works								
Facilities		481,804		481,804		501,917		(20,113)
City Engineering		619,074		619,074		649,950		(30,876)

(continued on next page)

NOTE 3 – CASH AND INVESTMENTS

Cash Deposits

At June 30, 2008, the carrying amount of the City's deposits was \$1,765,200, while the balance on the bank's records was \$2,755,572. Of the bank balance, \$300,000 was covered by federal depository insurance. The balance and all cash with fiscal agents are covered by collateral held in the pledging financial institution's trust department.

Investments

The City pools idle cash from all funds for the purpose of increasing income through activities. Investments are carried at fair value in accordance with GASB Pronouncement Number 31. As of June 30, 2008, the City held \$25,465,054 in the Local Government Investment Pool, valued at \$1.00 per share, which is managed by the State of Arizona Treasurer's Office. Interest income on investments is allocated on the basis of average monthly cash balances to all funds. The investments are not subject to risk categorization. Additionally, the City holds \$1,610,000 in Societe Generale Investments.

The total cash and pooled investments balance held by the City as of June 30, 2008 is \$28,840,254.

Credit and Interest rate Risk Disclosures

As a means of limiting its exposure to fair value losses arising from changing interest rates, the City's investment portfolio maturities do not exceed one year. The City's investment in the State of Arizona Local Government Investment pool is limited to a poll that invests only in government securities. At June 30, 2008, all investments of that pool were rated AAA.

NOTE 4 – INTERFUND AND TRANSFER BALANCES

The transfers from funds are primarily debt service and operational subsidies from the General Fund. The following interfund transfers are reflected in the fund financial statements for the year ended June 30, 2008.

	Transfers in (out)
Governmental funds	
Major governmental funds	
General fund	\$ (4,285,430)
Non-major	1,620,240
•	(2,665,190)
Business-type funds	
Wastewater fund	1,786,890
Airport fund	559,895
Non-major	318,405
•	2,665,190
Total	\$ -

NOTE 5 – RESTRICTED ASSETS

Cash and other assets as of June 30, 2008 were restricted to use as follows:

Governmental Activities:

Debt Service Funds	
Cash and cash equivalents	ф. 400.000
Reserved for debt service of 2000 Certificates of Participation	\$ 499,809
Reserved for Show Low Bluff CFD	156,703
Total cash and cash equivalents	656,512
Internal Service Funds	
Cash and cash equivalents	
Reserved for Self-Insured Medical	458,769
Investments	436,709
Reserved for Self-Insured Medical	520.020
	520,039
Total restricted	978,808
Total Governmental activities	\$ 1,635,320
Business Activities:	
Water Utility Fund	
Cash and cash equivalents	
Customer security deposits	\$ 75,897
Investments	Ψ 73,077
Interest receivable	5,888
Total water utility fund	81,785
10001 W 0001 000110y 10010	
Wastewater Utility Fund	
Cash and cash equivalents	
Reserved for debt service of 1997 Certificates of Participation	352,000
Sewer Fund	
Investments	5 625 622
Reserved for Sewer fund	5,625,633
Airport Fund	
Cash and cash equivalents	
Airport capital projects	123,649
Total Business activities	\$ 557,434
Total Restricted Assets	\$ 2,192,754

(continued on next page)

NOTE 6 – PROPERTY, PLANT, AND EQUIPMENT

Capital asset activity for the year ended June 30, 2008 was as follows:

		Primary G	Government	
	Beginning			Ending
	Balance	Increases	Decreases	Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 3,491,546	\$ 1,212,884	\$ (119,805)	\$ 4,584,625
Construction in progress	1,160,577	4,927,305	(10,000)	6,077,882
Total capital assets, not being	-			
depreciated	4,652,123	6,140,189	(129,805)	10,662,507
Capital assets, being depreciated:				
Buildings	4,261,262	-	(479,218)	3,782,044
Improvements other than buildings	2,132,287	3,203,413	-	5,335,700
Machinery and equipment	5,213,717	944,279	(148,726)	6,009,270
Infrastructure	20,784,501	998,782		21,783,283
Total capital assets being				
depreciated	32,391,767	5,146,474	(627,944)	36,910,297
Less accumulated depreciation for:				
Buildings	(1,349,812)	(190,066)	479,218	(1,060,660)
Improvements other than buildings	(1,012,288)	(74,680)	-	(1,086,968)
Machinery and equipment	(3,139,160)	(522,415)	627,944	(3,033,631)
Infrastructure	(4,124,668)	(764,073)		(4,888,741)
Total accumulated depreciation	(9,625,928)	(1,551,234)	1,107,162	(10,070,000)
Total capital assets, being depreciated, net	22,765,839	3,595,240	479,218	26,840,297
Governmental activities capital assets, net	\$ 27,417,962	\$ 9,583,913	\$ 349,413	\$ 37,502,804
Depreciation was charged by function as follo	uve.			
General government	ws.			\$ 126,204
Public safety				269,800
Streets/Transportation				934,785
Public works				110,844
Culture and recreation				109,601
Total depreciation expense - governm	nental activities			\$ 1,551,234

		Primary G	overnment	
	Beginning			Ending
	Balance	Increases	Decreases	Balance
Business-type activities:				
Capital assets, not being depreciated:				
Land	\$ 2,541,394	\$ 807,157	\$ -	\$ 3,348,551
Construction in progress	3,473,886	1,568,716	(1,035,224)	4,007,378
Total capital assets, not being				
depreciated	6,015,280	2,375,873	(1,035,224)	7,355,929
Capital assets, being depreciated:				
Buildings and systems	6,724,308	1,717,804	-	8,442,112
Improvements other than buildings	62,489,624	6,200,110	(34,012)	68,655,722
Machinery and equipment	3,130,724	999,219	(108,146)	4,021,797
Total capital assets being				
depreciated	72,344,656	8,917,133	(142,158)	81,119,631
Less accumulated depreciation for:				
Buildings and systems	(4,387,663)	(251,683)	-	(4,639,346)
Improvements other than buildings	(18,170,948)	(2,038,816)	-	(20,209,764)
Machinery and equipment	(1,008,446)	(232,482)	108,146	(1,132,782)
Total accumulated depreciation	(23,567,057)	(2,522,981)	108,146	(25,981,892)
Total capital assets, being depreciated, net	48,777,599	6,394,152	(34,012)	55,137,739
Business-type activities capital assets, net	\$ 54,792,879	\$ 8,921,538	\$ (1,069,235)	\$ 62,645,181
Depreciation was charged by function as follo	ws:			
Water				\$ 831,128
Wastewater				81,761
Airport				803,062
Aquatic Center				698,884
Total depreciation expense - business	-type activities			\$ 2,414,835

NOTE 7 – RETIREMENT PLANS

The City contributes to the two retirement plans described below. Benefits are established by state statute and generally provide retirement, death, long-term disability, survivor, and health premium benefits.

The Arizona State Retirement System (ASRS) administers a cost-sharing, multiple-employer defined benefit pension plan that covers general employees of the City. The ASRS is governed by the Arizona State Retirement Board according to the provisions of A.R.S. Title 38, Chapter 5, Article 2.

The Public Safety Personnel Retirement System (PSPRS) is an agent, multiple-employer defined benefit pension plan that covers public safety personnel who are regularly assigned hazardous duty as employees of the State of Arizona or one of its political subdivisions. The PSPRS, acting as a common investment and administrative agent, is governed by a five-member board, known as The Fund Manager, and 171 local boards according to the provisions of the A.R.S. Title 38, Chapter 5, Article 4.

Each plan issues a publicly available report that includes its financial statements and required supplementary information. A report may be obtained by writing or calling the applicable plan.

ASRS

3300 North Central Avenue Phoenix, Arizona 85012-0250 (800) 621-3778 www.azasrs.gov

PSPRS

3010 East Camelback Road, Suite 200 Phoenix, Arizona 85016 (602) 255-5572 www.psprs.com

FUNDING POLICY

The Arizona State Legislature establishes and may amend active plan members' and the City's contribution rate.

<u>Cost-Sharing Plan</u> - For the year ended June 30, 2008, active ASRS members and the City were each required to contribute at the actuarially determined rate of 9.1% (8.6 retirement and 0.5 long-term disability) of member's annual covered payroll. The City's contribution to the ASRS for the years ending June 30, 2006, June 30, 2007, and June 30, 2008, were \$336,746, \$443,028 and \$463,781, respectively, which were equal to the required contribution for the years.

Agent Plan - For the year ended June 30, 2008, active PSPRS members were required by statute to contribute 7.65% of the members' covered compensation, and the City was required to contribute at the actuarially determined rate of 14.83% of covered compensation consisting of 9.62% for normal cost and 5.21% for amortization of unfunded actuarial accrued liability.

ANNUAL PENSION COST

The City's pension cost for the Police Plan (PSPRS) for the year ended June 30, 2008(the date of the most recent actuarial valuation) and related information follow:

Annual Pension Costs \$170,819
Contributions Made \$170,819
Actuarial Valuation Date June 30, 2008
Actuarial Cost Method Projected Unit Credit
Amortization Method Level percent closed for unfunded actuarial accrued liability, open for excess
Remaining Amortization Period 28 years for unfunded actuarial accrued liability, 20 years for excess

Asset Valuation Method

Actuarial Assumptions:

Investment rate of return 8.50% Projected salary increases (includes inflation at 5.50% - 8.50% 5.00%)

State law provides for an annual benefit increase for retirees or their survivors who are over the age 55 on the effective day of the increase and for disability retirees regardless of age. These increases are subject to the level of investment income earned.

(continued on next page)

Smoothed market value

TREND INFORMATION

Information for the Police Plan (PSPRS) for the last six fiscal years:

Fiscal Year Ended June 30	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
2003	59,151	100%	
2003	83,002	100%	-
2005	105,499	100%	-
2006	146,685	100%	-
2007	160,717	100%	-
2008	170,819	100%	-

Post retirement health insurance sibsidy. The liabilities and computed contribution for the post-retirement health insurance subsidy were based on the same assumptions an actuarial cost methods as indicated for GASB Statement 25.

Actuarial Accrued Liability

man	nea Baonny					
Actuarial Valuation Date June 30	Valuation Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Percent funded (a/b)	Unfunded Actuarial Accrued Liability (UAAL) (b-a)	Annual Covered Payroll* (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
2006	-	118,327	0.0%	118,327	1,307,500	9.05%
2007	-	169,459	0.0%	169,459	1,467,953	11.5%
2008	-	132,915	0.0%	132,915	1,674,273	7.9%
Annual Requir	red Contribution		(2)		(4) Dollar Amount	
Valuation	Fiscal Year	(1)	Actuarial	(3)	Based on	
Date	Ended	Normal	Accrued	Total	Covered	
June 30	June 30	Cost	Liability	(1) + (2)	Payroll *	
2006	2008	0.45%	0.42%	0.87%	14,566	
2007	2009	0.70%	0.54%	1.24%	20,761	
2008	2010	0.52%	0.38%	0.90%	15,068	

(continued on next page)

NOTE 8 – LONG-TERM OBLIGATIONS

The City has issued debt in both the government and business-type activities to provide funds for the acquisition and construction of major capital facilities. The types of debt include 1) Special Assessment Bonds that are payable from the proceeds of assessments made against the benefiting property owners, 2) Certificates of Participation that pledge general government and business-type revenues to repay bonds, and 3) loans from developers and other governmental agencies.

A description of long-term obligations outstanding at June 30, 2008 by category follows:

The special assessment bonds are payable from the proceeds of the assessments made against the benefiting property owners. Special assessment debt for which the City is contingently liable in the event the property owners' default is included in the City's long-term debt and reported in the government-wide financials and in the Enterprise Funds for sewer related projects. In the event of default by the property owner, the City may enforce a public auction to satisfy the debt service requirements of the bonds. The following is a summary of special assessment bonds outstanding at June 30, 2008:

Show Low Improvement District No. 5 bonds at an interest rate of 6%, due in annual principal installments ranging from \$200,000 to \$465,000 through January 1, 2015. Interest is payable semiannually.	\$ 2,745,000
Show Low Improvement District No. 6 bonds at an interest rate of 6.375% due in annual principal installments ranging from \$270,000 to \$545,000 through January 1, 2015. Interest is payable semiannually.	3,425,000
Show Low Improvement District No. 7 bonds at an interest rate of 5.375% due in annual principal installments ranging from \$47,000 to \$75,000 through January 1, 2018. Interest is payable semiannually.	600,000
Show Low Bluff Community Facilities District bonds at an interest rate of 6.75%, due in annual principal installments ranging from \$34,000 to \$160,000 through July 1, 2031. Interest is payable semiannually.	1,975,000
Total Special Assessment Bonds	\$ 8,745,000
GADA Bonds	
Show Low Bluff Community Facilities District bonds at an interest rate of 5.875%, due in annual principal installments ranging from \$10,000 to \$35,000 through July 15, 2032. Interest is payable semiannually.	\$ 480,000
On November 1, 2006, the City issued \$8,370,000 in GADA Bonds. The 2006 issue were issued to finance or refinance the costs of road improvements, airport improvements and vehicles and police vehicles located in and for the City.	8,155,000
On April 1, 2008 the City issued \$3,185,000 in GADA Bonds. The 2008 issue were issued to finance the costs of building a new library, council chambers and remodeling existing library for administrative purposes.	3,185,000
Total GADA bonds	\$ 11,340,000

Certificates of Participation

(COPS). The 1997 COPS were issued to pay the cost of refinancing \$2,185,000 principal amount of Certificates of Participation, Series 1992, as well as to construct certain water, sewer, and transportation improvements. The liability and proceeds of the 1997 COPS were split equally between the Water and Sewer fund and the General fund. The annual principal installments range from \$530,000 to \$705,000 through June 1, 2010. Semiannual interest payments are at rates ranging from 4.375% to 5.0%.

\$ 1,375,000

On February 1, 2000, the City issued \$2,500,000 in Certificates of Participation. The 2000 COPS were issued to pay for Land Purchases in anticipation of a land exchange with the federal government and several other projects. 45.34% of the issue was for the land exchange and was recorded in the Airport fund. The remaining 54.66% was used in the Capital Projects fund.

605,000

Total Certificates of Participation bonds

\$ 1,980,000

Loans Payable

On September 27, 2006, the City entered into a lease agreement with Pitney Bowes for meter rental and subscription. The total lease payments are \$14,917, monthly lease payments of \$514 paid quarterly over a four year period.

\$ 9,875

Long-term obligations activity for the year ended June 30, 2008, are as follows:

	Beginning Balance	Additions	Deductions	Ending Balance	Amounts Due Within One Year
Governmental activities:					
Special assessment bonds	\$ 8,789,000	\$ 600,000	\$ (644,000)	\$ 8,745,000	\$ 732,000
General obligation bonds	-	480,000	-	480,000	15,000
GADA bonds	6,630,000	3,185,000	(215,000)	9,600,000	-
Landfill monitoring costs	26,988	-	-	26,988	-
Compensated absences	356,889	438,932	(384,113)	411,708	205,854
Certificates of participation	1,491,241	-	(473,048)	1,018,193	791,241
Loans payable	12,478	-	(2,603)	9,875	3,790
Long-term debt of governmental activities	17,306,596	4,703,932	(1,718,764)	20,291,764	1,700,885
Business-type activities:					
GADA bonds	1,740,000	-	-	1,740,000	
Certificates of participation	1,408,759	-	(446,952)	961,807	446,952
Compensated absences	60,931	90,955	(62,072)	89,814	9,140
Loans payable	46,650		(46,650)		46,650
Long-term debt of business-type activities	3,256,340	90,955	(555,674)	2,791,621	502,742
Total debt activity	\$ 20,562,936	\$ 4,794,887	\$ (2,274,438)	\$ 23,083,385	\$ 2,203,627

The City of Show Low has estimated that 15% of all compensated absences as of June 30, 2008 in governmental funds and proprietary funds will be paid in the next fiscal year. These absences will primarily be paid out of governmental funds of General and Streets, and out of proprietary funds of Water, Wastewater, Airport and Family Aquatic.

Annual debt service requirements to maturity for special assessment bonds, COPS/GADA and loans payable as follows:

Principal Payments

					C	overnmental A	ctivities	1								Business-typ	e Activ	ities	
		Special		Cert. of	Grea	ter Arizona		General				Total	Grea	ter Arizona		Cert. of		Total	
Fiscal year	As	ssessments	Pa	rticipation	Deve	elop. Auth.	C	Obligation]	Loans	Go	overnmental	Dev	elop. Auth.	Pa	rticipation	Bus	iness-type	
ending		Bonds		Bonds	(GA	DA) Bonds		Bonds	P	ayable		Activities	(GA	DA) Bonds		Bonds	A	ctivities	 Total
2009	\$	732,000	\$	496,247	\$	295,000	\$	15,000	\$	4,680	\$	1,542,927	\$	65,000	\$	468,753	\$	533,753	\$ 2,076,680
2010		784,000		521,946		540,000		10,000		4,113		1,860,059		70,000		493,054		563,054	2,423,113
2011		827,000		-		520,000		10,000		1,082		1,358,082		75,000		-		75,000	1,433,082
2012		885,000		-		545,000		10,000		-		1,440,000		75,000		-		75,000	1,515,000
2013		938,000		-		565,000		10,000		-		1,513,000		80,000		-		80,000	1,593,000
2014 - 2018		3,374,000		-		3,170,000		65,000		-		6,609,000		445,000		-		445,000	7,054,000
2019-2023		235,000		-		2,195,000		85,000		-		2,515,000		420,000		-		420,000	2,935,000
2024-2028		555,000		-		1,770,000		115,000		-		2,440,000		510,000		-		510,000	2,950,000
2029-2032		415,000		-				160,000				575,000						<u> </u>	 575,000
Principal payments		8,745,000		1,018,193		9,600,000		480,000		9,875		19,853,068		1,740,000		961,807		2,701,807	22,554,875

Interest Payments

			Governmental A	ctivities			Business-type Activities						
	Special	Cert. of	Greater Arizona	General		Total	Greater Arizona	Cert. of	Total	_			
Fiscal year	Assessments	Participation	Develop. Auth.	Obligation	Loans	Governmental	Develop. Auth.	Participation	Business-type				
ending	Bonds	Bonds	(GADA) Bonds	Bonds	Payable	Activities	(GADA) Bonds	and GADA Bonds	Activities	Total			
2009	551,998	52,029	394,824	27,759	708	559,683	80,013	129,032	49,019	608,702			
2010	493,853	26,733	408,425	27,025	390	490,862	77,313	102,493	25,180	516,042			
2011	444,791	-	389,800	26,438	-	417,701	74,413	74,413	-	417,701			
2012	392,765	-	369,581	25,850	-	368,470	71,319	71,319	-	368,470			
2013	337,205	-	346,731	25,263	-	1,058,908	68,025	301,975	-	1,058,908			
2014 - 2018	895,578	-	1,345,863	116,178	-	382,150	282,250	202,550	-	382,150			
2019-2023	345,800	-	685,375	94,147	-	-	182,000	94,000	-	-			
2024-2028	212,800	-	182,250	64,772	-	-	66,250	-	-	-			
2029-2032	47,320			24,381									
Interest payments	3,722,110	78,762	4,122,849	431,813	1,098.00	3,277,774	901,581	975,782	74,199	3,351,973			
Total debt service	\$ 12,467,110	\$ 1,096,955	\$ 13,722,849	\$ 911,813	\$ 10,973	\$ 23,130,842	2,641,581	\$ 1,937,589	\$ 2,776,006	\$ 25,906,848			

(continued on next page) 44

NOTE 9 - CONTINGENT LIABILITIES

The City is involved in litigation arising in the normal course of operations. Although the outcome of this litigation is not presently determinable, in the opinion of management, after consultation with legal counsel, the resolution of these matters will not have a material adverse effect on the financial condition of the City.

The City has entered into various line extension agreements with developers, whereby the developers extended water and sewer lines. Under the terms of the agreements, the City will assess a line charge on future connections to the extended lines and reimburse the developers for that portion of the cost contributed by the developers. The City is under no obligation to refund any of the extension costs other than through future connections.

NOTE 10 – COMMITMENTS

The City had planned construction projects as of June 30, 2008. These projects are evidenced by contractual commitments with contractors and include:

Project	Spent to Date	Commitment Remaining				
Atlantis	\$ 1,152,082	\$	2,827,111			
Boomer	32,483		47,342			
Pavex	46,300		70,040			
Amon	1,330,000		70,000			
Pueblo West	137,340		309,660			
Aiton	94,102		222,739			
	\$ 2,792,307	\$	3,546,892			

NOTE 11 – RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. In August 1987, the City joined with other cities around the State in the Arizona Risk Retention Pool, a public entity risk pool currently operating, as a common risk management and insurance program for approximately 73 members. The City makes a premium contribution to the Pool for its general insurance coverage.

Premiums are paid annually for the coverage year from August 15 to August 15 and are recorded as prepaid expenditures when paid and charged to expenditures monthly. The intergovernmental agreement to the Arizona Municipal Risk Retention Pool provides that the Pool will be self-sustaining through member premiums and will reinsure for claims to a maximum of \$5 million for each insured event. The City has had comparable insurance coverage's for the past 17 years, and has had no claims exceeding its insurance coverage.

The City continues to carry commercial insurance for other risks of loss, including airport activities, workers' compensation, and employee health and accident. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

NOTES TO FINANCIAL STATEMENTS

NOTE 12 – RECEIVABLES

Receivables as of year-end for the government's individual major funds and nonmajor, internal service in the aggregate, including the applicable allowances for uncollectible accounts, Revenues of the Water/Wastewater Authority are reported net of uncollectible amounts. Total uncollectible amounts related to revenues of the current period are as indicated in the following:

		I	Highway	Sh	ow Low	ID #5		ID #6					No	onmajor,	
	 General		Users	Blu	ıff CFD	Fund		Fund	 Water	Wa	stewater	 Airport	Otl	ner Funds	 Total
Receivable:															
Accounts	\$ 160,537	\$	695	\$	-	\$ -	\$	-	\$ 316,768	\$	229,047	\$ 366,026	\$	128,245	\$ 1,201,318
Taxes	1,182,433		120,542		-	-		-	-		-	-		1,547	1,304,522
Interest	8,439		94,936		10,142	14,206		16,550	2		9,139	24,865		3,899	182,178
Unbilled accounts	-		-		-	-		-	91,108		-	-		-	91,108
Special assessments				1	,958,965	 2,616,743	_	3,222,290	 					606,664	8,404,662
Gross receivables	1,351,409		216,173		1,969,107	2,630,949		3,238,840	407,878		238,186	390,891		740,355	11,183,788
Less allowance for															
uncollectibles	 					 -			 (71,543)		(49,967)	 		(21,414)	 (142,924)
Net total receivables	\$ 1,351,409	\$	216,173	\$	1,969,107	\$ 2,630,949	\$	3,238,840	\$ 336,335	\$	188,219	\$ 390,891	\$	718,941	\$ 11,040,864

#

CITY OF SHOW LOW, ARIZONA REQUIRED SUPPLEMENTARY INFORMATION PUBLIC SAFETY PERSONNEL RETIREMENT SYSTEM SCHEDULE OF FUNDING PROGRESS YEAR ENDED JUNE 30, 2008

An analysis of the progress of the Police Plan (PSPRS) from June 30, 2003 through June 30, 2008, based on actuarial valuations, follows:

Actuarial Valuation Date June 30	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Funded Ratio (a/b)	Unfunded Actuarial Accrued Liability (UAAL) (b-a)	Annual Covered Payroll* (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
2003	2,725,236	2,736,239	99.6%	11,003	906,819	1.21%
2004	2,869,122	3,053,065	94.0%	183,943	971,896	18.9%
2005	2,996,674	3,874,909	77.3%	878,235	1,187,903	73.9%
2006	3,504,560	4,221,244	83.0%	716,684	1,307,500	54.8%
2007	3,606,495	5,086,801	70.9%	1,480,306	1,467,953	100.8%
2008	3,868,452	5,275,916	73.3%	1,407,464	1,674,273	84.1%



Financial Section

Independent Auditor's Report

Management's Discussion & Analysis

Basic Financial Statements

Combining Statements

Nonmajor Governmental Funds

Nonmajor Enterprise Funds

Internal Service Funds

Budget to Actual Comparisons



CITY OF SHOW LOW, ARIZONA COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

			Spe	ecial Reven	ue			Debt	Servio	ce	N	Total Jonmajor		
ASSETS		LTAF		Street ighting		Public sportation	ID #7 Fund		Certificates of Participation		Go	Governmental Funds		
ASSETS														
Cash and cash equivalents	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
Investments		11,814		23,638		-		524,501		-		559,953		
Receivables (net of allowances for uncollectibles)														
Accounts		-		-		62,489		-		-		62,489		
Taxes		-		1,547		-		-		-		1,547		
Assessments		-		-		-		3,778				3,778		
Interest		33		39		-		604,658		1,934		606,664		
Other Prepaid Assets Restricted assets		-		-		-		-		445,200		445,200		
Cash and cash equivalents			_							499,809		499,809		
Total assets	\$	11,847	\$	25,224	\$	62,489	\$	1,132,937	\$	946,943	\$	2,179,440		
LIABILITIES AND FUND BALA	NCE													
Accounts payable and other														
current liabilities	\$													
current nabililies		1 700	C C	10.224	¢	29.740	Φ		¢.		¢	40.94		
	Ψ	1,780	\$	10,324	\$	28,740	\$	- 50 144	\$	-	\$			
Prepaid assessments	Ψ	1,780	\$	10,324	\$	28,740	\$	50,144	\$	-	\$	50,144		
Prepaid assessments Deferred revenue	Ψ ——	<u> </u>	\$ 	<u> </u>	\$	-	\$	600,888	\$	- - -	\$	50,144 600,888		
Prepaid assessments	Ψ 	1,780	\$	10,324	\$	28,740	\$		\$	- - - -	\$	50,144 600,888		
Prepaid assessments Deferred revenue Total liabilities	<u> </u>	<u> </u>	\$ 	<u> </u>	\$	-	\$	600,888	\$	- - - -	\$	50,144 600,888		
Prepaid assessments Deferred revenue Total liabilities		<u> </u>	\$	<u> </u>	\$	-	\$	600,888	\$	- - - -	\$	50,144 600,888		
Prepaid assessments Deferred revenue Total liabilities FUND BALANCE		<u> </u>	\$ 	<u> </u>	\$	-	\$	600,888	\$	946,943	\$	50,144 600,888 691,870		
Prepaid assessments Deferred revenue Total liabilities FUND BALANCE Reserved for	<u> </u>	<u> </u>	\$ 	<u> </u>	\$	-	\$	600,888 651,032	\$	946,943	\$	40,844 50,144 600,888 691,870		
Prepaid assessments Deferred revenue Total liabilities FUND BALANCE Reserved for Debt service		<u> </u>	\$ 	<u> </u>	\$	-	\$	600,888 651,032	\$	946,943	\$	50,14 600,88 691,87 1,428,84		
Prepaid assessments Deferred revenue Total liabilities FUND BALANCE Reserved for Debt service Unreserved, reported in		1,780	\$ 	10,324	\$	28,740	\$	600,888 651,032	\$	946,943	\$	50,14 600,888 691,870 1,428,843 58,710		
Prepaid assessments Deferred revenue Total liabilities FUND BALANCE Reserved for Debt service Unreserved, reported in Special revenue		1,780	\$	10,324	\$	28,740		600,888 651,032 481,905	\$	<u> </u>	\$	50,144 600,888 691,876		

CITY OF SHOW LOW, ARIZONA

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

NONMAJOR GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2008

		Special Revenue											Total			
	!	LTAF		Street ighting	Tra	Public nsportation	Dev	mmunity elopment ck Grant				vice Certificates of Participation		Non-Major Governmental Funds		
REVENUES Taxes	\$	48,454	\$	121,272	\$		\$		\$		\$		\$	169.726		
Intergovernmental revenues	Э	48,454	Þ	121,272	Э	453,499	Э	-	Þ	-	Э	-	Þ	453,499		
Special assessments		-				433,499		-		30,952		-		30,952		
Investment earnings		5,915		1,615		-		_		20,385		29,678		57,593		
Miscellaneous		3,713		1,015		19,773		56,691		20,303		27,076		76,464		
Total revenues		54,369		122,887		473,272		56,691		51,337		29,678		788,234		
EXPENDITURES																
Current				000		421.255				141.012				562 440		
Public works		-		980		421,255		-		141,213		-		563,448		
Capital outlay		97,651		127,958		191,314		-		-		-		416,923		
Debt service																
Principal		-		-		-		-		-		688,048		688,048		
Interest and fiscal charges		-								28,219		382,804		411,023		
Total expenditures		97,651		128,938		612,569				169,432		1,070,852		2,079,442		
REVENUES (UNDER)																
EXPENDITURES		(43,282)		(6,051)		(139,297)		56,691		(118,095)		(1,041,174)	_	(1,291,208)		
OTHER FINANCING SOURCES																
Transfers in		_		_		196,239		_		_		1,424,001		1,620,240		
Proceeds from bonds issued		_				170,237				600,000		1,424,001		600,000		
Total other financing sources						196,239		_		600,000		1,424,001		2,220,240		
Total other maneing sources	-					170,237				000,000		1,424,001		2,220,240		
NET CHANGE																
IN FUND BALANCE		(43,282)		(6,051)		56,942		56,691		481,905		382,827		929,032		
FUND BALANCE,																
beginning of the year		53,349		20,951		(23,193)		(56,691)		-		564,116		558,532		
ELINID DAL ANCE																
FUND BALANCE, end of the year	\$	10,067	\$	14,900	\$	33,749	\$	_	\$	481,905	\$	946,943	\$	1,487,564		
end of the year	\$	10,067	\$	14,900	\$	33,749	\$		\$	481,905	\$	946,943	\$	1,487,5		

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CITY OF SHOW LOW, ARIZONA

COMBINING STATEMENT OF NET ASSETS NONMAJOR PROPRIETARY FUNDS

JUNE 30, 2008

	Business-type Activities - Enterprise Funds						
		Refuse Fund	-	Family Aquatic	Total Nonmajor Enterprise Funds		
ASSETS							
Current assets							
Cash and Cash Equivalents	\$	121,126	\$	250	\$	121,376	
Interest receivable		121		-		121	
Receivables (net of uncollectibles)		65,756		250		65,756	
Total current assets		187,003		250		187,253	
Noncurrent assets							
Capital assets							
Buildings and improvements		-		2,218,830		2,218,830	
Machinery and equipment		-		133,412		133,412	
Less accumulated depreciation				(913,786)		(913,786)	
Total capital assets, net		_		1,438,456		1,438,456	
Total assets		187,003		1,438,706		1,625,709	
LIABILITIES							
Current liabilities							
Accounts payable		58,289		10,091		68,380	
Accrued wages and benefits		_		1,287		1,287	
Compensated absences		_		8,998		8,998	
Total liabilities		58,289		20,376		78,665	
NET ASSETS							
Invested in capital assets		-		1,438,456		1,438,456	
Unrestricted		128,714		(20,126)		108,588	
Total net assets	\$	128,714	\$	1,418,330	\$	1,547,044	

CITY OF SHOW LOW, ARIZONA

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS NONMAJOR PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2008

	Business-type Activities - Enterprise Funds							
		efuse und		Family Aquatic	Total Nonmajor Enterprise Funds			
OPERATING REVENUES								
Service fees	\$	634,950	\$	102,547	\$	737,497		
OPERATING EXPENSES								
Cost of goods sold		-		1,646		1,646		
Personnel services		-		258,078		258,078		
Administrative expenses		586,308		26,689		612,997		
Field supplies		-		2,651		2,651		
Repairs and maintenance		-		24,475		24,475		
Utilities		-		81,638		81,638		
Departmental expense				4,540		4,540		
Total operating expenses		586,308		399,717		986,025		
OPERATING INCOME (LOSS) BEFORE								
DEPRECIATION		48,642		(297,170)		(248,528)		
Depreciation expense				81,761		81,761		
OPERATING INCOME (LOSS)		48,642		(378,931)		(330,289)		
NONOPERATING REVENUES								
Investment income		4,657		-		4,657		
Income (Loss) before transfers		53,299		(378,931)		(325,632)		
TRANSFERS				318,405		318,405		
CHANGE IN NET ASSETS		53,299		(60,526)		(7,227)		
NET ASSETS, beginning of year		75,415		1,478,856		1,554,271		
NET ASSETS, end of year	\$	128,714	\$	1,418,330	\$	1,547,044		

CITY OF SHOW LOW, ARIZONA COMBINING STATEMENT OF CASH FLOWS NONMAJOR PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2008

	Business-type Activities - Enterprise Funds						
		fuse ınd		Family Aquatic	Total Nonmajor Enterprise Funds		
CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers and users Payments to suppliers Payments to employees		625,933 576,159)	\$	102,547 (155,050) (265,652)	\$	728,480 (731,209) (265,652)	
Net cash provided by (used in) operating activities		49,774		(318,155)		(268,381)	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfers from other funds				318,405		318,405	
Net cash provided by noncapital financing activities				318,405		318,405	
CASH FLOWS FROM INVESTING ACTIVITIES Interest received		4,657				4,657	
Net cash provided by investing activities		4,657				4,657	
NET CHANGE IN CASH		54,431		250		54,681	
CASH AND CASH EQUIVALENTS, Beginning of year		66,695		<u>-</u>		66,695	
CASH AND CASH EQUIVALENTS, End of year	\$	121,126	\$	250	\$	121,376	

COMBINING STATEMENT OF CASH FLOWS NONMAJOR PROPRIETARY FUNDS YEAR ENDED JUNE 30, 2008

		Business-ty	rprise Funds			
		Refuse Fund	Family Aquatic	Total Nonmajor Enterprise Funds		
RECONCILIATION OF OPERATING INCOME			 		_	
(LOSS) TO NET CASH PROVIDED BY						
(USED IN) OPERATING ACTIVITIES:						
Operating income (loss)	\$	48,642	\$ (378,931)	\$	(330,289)	
Adjustments to reconcile operating						
income (loss) to net cash provided by						
(used in) operating activities:						
Depreciation expense (Increase) decrease in Accounts receivable		-	81,761		81,761	
		(9,017)	-		(9,017)	
Increase (decrease) in						
Accounts payable		10,149	(13,411)		(3,262)	
Accrued wages		-	(9,632)		(9,632)	
Compensated balances		-	2,058		2,058	
Total adjustments		1,132	60,776		61,908	
Net cash provided by (used in) operating activities	\$	49,774	\$ (318,155)	\$	(268,381)	
TOTAL CASH AND CASH EQUIVALENTS	\$	121,126	\$ 250	\$	121,376	

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STATEMENT OF NET ASSETS HEALTH INSURANCE FUND

JUNE 30, 2008

ASSETS Interest receivable	\$ 565
Restricted assets:	
Cash	458,769
Investments	520,039
Total assets	979,373
LIABILITIES	
Accounts payable	 94,393
NET ASSETS	
Restricted	 884,980
Total net assets	\$ 884,980

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS HEALTH INSURANCE FUND YEAR ENDED JUNE 30, 2008

OPERATING REVENUES	\$ 1,924,464
OPERATING EXPENSES Administrative expenses	1,785,636
Total operating expenses	1,785,636
OPERATING INCOME	138,828
NONOPERATING REVENUES Investment income	27,226
Total nonoperating revenues	27,226
CHANGE IN NET ASSETS	166,054
NET ASSETS, beginning of year	718,926
NET ASSETS, end of year	\$ 884,980

STATEMENT OF CASH FLOWS HEALTH INSURANCE FUND YEAR ENDED JUNE 30, 2008

CASH FLOWS FROM OPERATING ACTIVITIES Cash received from customers Cash paid to vendors	\$ 2,062,275 (1,806,243)
Net cash used in operating activities	 256,032
CASH FLOWS FROM INVESTING ACTIVITIES Interest received	 27,226
Net cash provided by investing activities	 27,226
NET CHANGE IN CASH	283,258
CASH AND CASH EQUIVALENTS, Beginning of year	 695,550
CASH AND CASH EQUIVALENTS, End of year	\$ 978,808
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES: Operating income	\$ 138,828
Adjustments to reconcile operating income to net cash provided by operating activities: (Increase) decrease in	
Interest receivable	1,902
Accounts receivable	135,909
Increase (decrease) in	
Accounts payable Total adjustments	 (20,607)
Net cash provided by operating activities	\$ 256,032

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STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL IMPROVEMENTS DISTRICT # 5 DEBT SERVICE YEAR ENDED JUNE 30, 2008

		Budgeted	Amou	ınts				
	(Original		Final	Actual Amounts	Variance with Final Budget-		
REVENUES								
Special assessments	\$	663,000	\$	663,000	\$ 630,804	\$	(32,196)	
Fines		2,500		2,500	12,658		10,158	
Investment earnings		1,000		1,000	10,399		9,399	
Total revenues		666,500		666,500	653,861		(12,639)	
EXPENDITURES								
Admin charges		2,300		2,300	2,342		(42)	
Debt Service								
Principal		450,000		450,000	350,000		100,000	
Interest		213,244		213,244	187,628		25,616	
Total expenditures		665,544		665,544	539,970		125,574	
REVENUES OVER (UNDER)								
EXPENDITURES		956		956	113,891		112,935	
FUND BALANCE, beginning of the year		123,522		123,522	123,522			
FUND BALANCE, end of the year	\$	124,478	\$	124,478	\$ 237,413	\$	112,935	

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL IMPROVEMENTS DISTRICT # 6 DEBT SERVICE YEAR ENDED JUNE 30, 2008

		Budgeted	Amou	ints				
	Original		Final		Actual Amounts		iance with al Budget-	
REVENUES								
Special assessments	\$	579,500	\$	579,500	\$	589,491	\$	9,991
Fines		2,500		2,500		10,469		7,969
Investment earnings		1,000		1,000		12,027		11,027
Total revenues		583,000		583,000		611,987		28,987
EXPENDITURES								
Admin./other		-		-		630		(630)
Debt Service								` /
Principal		355,000		355,000		255,000		100,000
Interest		226,850		226,850		215,384		11,466
Total expenditures		581,850		581,850		471,014		111,466
REVENUES (UNDER) EXPENDITURES		1,150		1,150		140,973		140,453
OTHER FINANCING SOURCES (USES)								
NET CHANGE IN FUND BALANCE		1,150		1,150		140,973		140,453
FUND BALANCE, beginning of the year		164,775		164,775		164,775		-
FUND BALANCE, end of the year	\$	165,925	\$	165,925	\$	305,748	\$	140,453

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL SHOW LOW BLUFF CFD YEAR ENDED JUNE 30, 2008

	Budget	ed Amounts				
	Original	Final	Actual Amounts	Variance with Final Budget-		
REVENUES	-					
Special assessments	\$ -	\$ -	\$ 150,659	\$ 150,659		
Fines	-	-	78	78		
Proceeds from issuance of debt	-	-	480,000	480,000		
Investment earnings	5,000	5,000	51,414	46,414		
Total revenues	5,000	5,000	682,151	677,151		
EXPENDITURES						
Admin./other	5,000	5,000	7,013	(2,013)		
Debt Service	-	-	-	-		
Principal	175,000	175,000	39,000	136,000		
Interest	-	-	127,392	(127,392)		
Public works						
Capital outlay	65,000	65,000	1,969,969	(1,904,969)		
Total expenditures						
	240,000	245,000	2,143,374	(1,898,374)		
REVENUES (UNDER) EXPENDITURES	(240,000)	(240,000)	(1,461,223)	(1,221,223)		
NET CHANGE IN FUND BALANCE	(240,000)	(240,000)	(1,461,223)	(1,221,223)		
FUND BALANCE, beginning of the year	1,774,849	1,774,849	1,774,849			
FUND BALANCE, end of the year	\$ 1,534,849	\$ 1,534,849	\$ 313,626	\$ (1,221,223)		

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL LTAF SPECIAL REVENUE FUND YEAR ENDED JUNE 30, 2008

	Budgeted Amounts							
	Original		Final		Actual Amounts		Variance with Final Budget	
REVENUES								
Taxes	\$	68,831	\$	68,831	\$	48,454	\$	(20,377)
Investment earnings		2,500		2,500		5,915		3,415
Total revenues		71,331		71,331		54,369		(16,962)
EXPENDITURES								
Public Works		220.012		220.042		0.7.4		444.400
Capital outlay		238,843		238,843		97,651		141,192
Total expenditures		238,843		238,843		97,651		141,192
REVENUES (UNDER) EXPENDITURES		(167,512)		(167,512)		(43,282)		124,230
NET CHANGE IN FUND BALANCE		(167,512)		(167,512)		(43,282)		124,230
FUND BALANCE, beginning of the year		53,349		53,349		53,349		
FUND BALANCE, end of the year	\$	(114,163)	\$	(114,163)	\$	10,067	\$	124,230

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL STREET LIGHTING SPECIAL REVENUE FUND YEAR ENDED JUNE 30, 2008

	Budgeted Amounts							
	Original Final		Final		Actual mounts	Variance with Final Budget		
REVENUES								
Taxes	\$	125,000	\$	125,000	\$	121,272	\$	(3,728)
Investment earnings		225		225		1,615		1,390
Total revenues		125,225		125,225		122,887		(2,338)
EXPENDITURES								
Public works								
Capital outlay		79,627		79,627		980		78,647
Repairs & maintenance		127,500		127,500		127,958		(458)
Total expenditures		207,127		207,127		128,938		78,189
REVENUES (UNDER) EXPENDITURES		(81,902)		(81,902)		(6,051)		75,851
NET CHANGE IN FUND BALANCE		(81,902)		(81,902)		(6,051)		75,851
FUND BALANCE, beginning of the year		37,776		37,776		20,950		(16,826)
FUND BALANCE, end of the year	\$	(44,126)	\$	(44,126)	\$	14,899	\$	59,025

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL PUBLIC TRANSPORTATION SPECIAL REVENUE FUND YEAR ENDED JUNE 30, 2008

	Original		Final		Actual Amounts		Variance with Final Budget-	
REVENUES								
Intergovernmental	\$	704,208	\$	704,208	\$	453,499	\$	(250,709)
Miscellaneous		49,000		49,000		19,773		(29,227)
Total revenues		753,208		753,208		473,272		(279,936)
EXPENDITURES								
General Government								
Capital outlay		415,000		415,000		191,314		223,686
Public works		409,339		409,339		421,255		(11,916)
Total expenditures		824,339		824,339		612,569		211,770
REVENUES (UNDER) EXPENDITURES		(71,131)		(71,131)		(139,297)		(68,166)
OTHER FINANCING SOURCES								
Transfers in				-		196,239		196,239
NET CHANGE IN FUND BALANCE		(71,131)		(71,131)		56,942		128,073
FUND DEFICIT, beginning of the year		(23,193)		(23,193)		(23,193)		
FUND BALANCE, end of the year	\$	(94,324)	\$	(94,324)	\$	33,749	\$	128,073

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL COMMUNITY DEVELOPMENT BLOCK GRANT YEAR ENDED JUNE 30, 2008

	Budgeted Amounts					Actual	Variance with		
	Original			Final	Amounts		Final Budget-		
REVENUES Miscellaneous earnings	\$	<u>-</u>	\$	-	\$	56,691	\$	56,691	
Total revenues		-				56,691		56,691	
REVENUES OVER EXPENDITURES						56,691		56,691	
NET CHANGE IN FUND BALANCE		-		-		56,691		56,691	
FUND BALANCE, beginning of the year		(56,691)		(56,691)		(56,691)			
FUND BALANCE, end of the year	\$	<u>-</u>	\$		\$	-	\$	-	

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL IMPROVEMENTS DISTRICT #7 DEBT SERVICE YEAR ENDED JUNE 30, 2008

	Budgeted	Amou	ınts					
)riginal		Final	Actual Amounts		Variance with Final Budget-		
REVENUES						,		
Special assessments	\$ -	\$	-	\$	30,952	\$	30,952	
Fines	=		=		-		-	
Proceeds for issuance of Debt	=		=		600,000		600,000	
Investment earnings	5,000		5,000		20,385		15,385	
Total revenues	5,000		5,000		651,337		646,337	
EXPENDITURES								
Admin./other	5,000		5,000		_		5,000	
Debt Service	-		-		-		-	
Principal	175,000		175,000		-		175,000	
Interest	-		-		28,219		(28,219)	
Public works	 65,000		65,000		141,213		(76,213)	
Total expenditures	240,000		245,000		169,432		75,568	
REVENUES (UNDER) EXPENDITURES	 (240,000)		(240,000)		481,905		721,905	
NET CHANGE IN FUND BALANCE	(240,000)		(240,000)		481,905		721,905	
FUND BALANCE, beginning of the year	 							
FUND BALANCE, end of the year	\$ (240,000)	\$	(240,000)	\$	481,905	\$	721,905	

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL CERTIFICATES OF PARTICIPATION DEBT SERVICE FUND YEAR ENDED JUNE 30, 2008

		Budgeted	l Amou	ints				
	Original		Final		Actual Amounts		Variance with Final Budget-	
REVENUES								
Investment earnings	\$	15,000	\$	15,000	\$	29,678	\$	14,678
Total revenues		15,000		15,000		29,678		14,678
EXPENDITURES								
Principal retirement		532,464		532,464		688,048		(155,584)
Interest and fiscal charges		90,264		90,264		382,804		(292,540)
Total expenditures		622,728		622,728		1,070,852		(448,124)
REVENUES (UNDER) EXPENDITURES		607,728		607,728		(1,041,174)		(433,446)
Transfers in						1,424,001		1,424,001
NET CHANGE IN FUND BALANCE		-		-		382,827		990,555
FUND BALANCE, beginning of the year		501,037		501,037		564,119		63,082
FUND BALANCE, end of the year	\$	501,037	\$	501,037	\$	946,946	\$	1,053,637

CITY OF SHOW LOW, ARIZONA STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUND JUNE 30, 2008

	alance 1/2007	Ad	lditions	Dec	luctions	Balance 6/30/2008	
ASSETS Investments	\$ 5,477	\$	423	\$	942	\$	4,958
Interest receivable	 26				26		
Total assets	\$ 5,503	\$	423	\$	968	\$	4,958
LIABILITIES							
Accounts Payable	\$ -	\$	45	\$	-	\$	45
Scuba Crew #384	-		5,629		3,300		2,329
Slovakian/Sister Cities	2,230		205		11		2,424
Swim Team	2,496		637		2,974		159
Police Explorer Post	617		26		643		-
Disaster Relief	 160		7		167		
Total liabilities	\$ 5,503	\$	6,542	\$	6,927	\$	4,958

Statistical Section

(Unaudited)

NET ASSETS BY COMPONENT LAST TEN FISCAL YEARS

(accrual basis of accounting)

	1999	<u>2000</u>	2001	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	2008
Governmental activities Invested in capital assets, net of related debt Restricted Unrestricted	N/A	N/A	N/A	N/A	\$ 3,268,520 10,449,679 3,756,812	\$ 5,047,274 9,833,472 5,180,212	\$ 8,025,270 8,719,606 6,020,782	\$11,108,140 8,366,723 8,969,170	\$10,495,243 2,014,571 24,688,903	
Total governmental activities net assets	\$ -	\$ -	\$ -	\$ -	\$17,475,011	\$20,060,958	\$22,765,658	\$28,444,033	\$37,198,717	\$ -
Business-type activities Invested in capital assets, net of related debt Restricted Unrestricted Total Business-type activities net assets	N/A	N/A \$ -	N/A \$ -	N/A \$ -	\$39,637,789 3,850,746 394,501 \$43,883,036	\$42,473,129 8,819,520 (6,181,546) \$45,111,103	\$43,445,397 3,909,842 1,075,383 \$48,430,622	\$46,176,330 3,909,842 2,478,312 \$52,564,484	\$51,406,630 5,985,776 3,696,002 \$61,088,408	\$ -
Primary government Invested in capital assets, net of relate debt Restricted Unrestricted Total primary government net assets	N/A - - - \$ -	N/A - - \$ -	N/A - - - \$ -	N/A - - \$ -	\$42,906,309 14,300,425 4,151,313 \$61,358,047	\$47,520,403 18,652,992 (1,001,334) \$65,172,061	\$51,470,667 12,629,448 7,096,165 \$71,196,280	\$57,284,470 12,276,565 11,447,482 \$81,008,517	\$61,901,873 8,000,347 28,384,905 \$98,287,125	\$ - - - \$ -

FUND BALANCES OF GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(accrual basis of accounting)

	<u>1999</u> 2	2000 200	1 2002	2003	2	2004	2005	2006	2007	2008
Expenses										
Governmental activities:										
General government				\$ 3,921,783	\$ 4,	,104,054	\$ 4,002,302	\$ 3,989,285	\$ 4,779,683	\$ 4,884,207
Public safety				2,178,331	2,	,647,230	2,839,820	3,624,181	3,918,568	4,110,965
Public works				2,766,797	2,	,872,362	2,872,918	3,077,390	4,261,420	4,051,944
Public Health				87,799		197,394	166,075	135,214	143,046	159,532
Culture and recreation				597,382		704,400	845,588	849,871	985,496	973,501
Interest on long-term debt				781,075		725,521	929,135	603,688	826,485	755,375
Total governmental activities expenses	_		-	10,333,167	11,	,250,961	11,655,838	12,279,629	14,914,698	14,935,524
Business-type activities:										
Water				2,763,342	1,	,579,290	1,928,857	1,992,474	2,088,639	2,264,614
Wastewater				-	1,	,467,116	1,742,718	2,066,814	1,659,410	2,482,065
Airport				1,497,573	1,	,359,784	1,926,814	1,764,740	2,129,881	2,297,975
Family Aquatic				478,869		520,308	456,557	468,936	463,100	481,478
Refuse				456,713		537,815	559,758	645,161	506,854	586,308
Total business-type activities expenses	-		-	5,196,497	5,	,464,313	6,614,704	6,938,125	6,847,884	8,112,440
Total primary government expenses	\$ - 3	\$ - \$ -	\$ -	\$15,529,664	\$ 16,	,715,274	\$ 18,270,542	\$ 19,217,754	\$21,762,582	\$23,047,964
Program Revenues										
Governmental activities:										
Charges for services:										
General government				651,232		272,940	998,298	456,815	,	509,708
Culture and recreation				74,501		82,630	104,526	78,507	1,017,628	674,822
Other activities				117,315		79,052	82,312	895,774		1,569,276
Operating grants and contributions				427,430		216,550	654,087	152,870	-	-
Capital grants and contributions				960,209		382,948	379,539	333,283	6,210,914	3,013,594
Total governmental activities program revenues			_	2,230,687	1,	,034,120	2,218,762	1,917,249	9,430,709	5,767,400
5										
Business-type activities:										
Charges for services:				2 271 000		000 040	2 100 01 5	2 000 054	2255512	
Water				2,271,808		,800,949	2,189,915	2,030,071	2,365,512	2,373,304
Wastewater						,668,035	1,938,463	2,270,913	2,686,146	2,547,067
Airport				872,047		767,773	930,197	1,040,160		1,240,029
Family Aquatic Center				96,147		99,982	131,190	98,166	· ·	102,547
Refuse				465,194		512,061	577,425	661,289		634,950
Operating grants and contributions				322,620		-	-	-	20,000	-
Capital grants and contributions				7,473,762		952,107	3,472,317	3,544,000		6,023,858
Total business-type activities program revenues	-			11,501,578		,800,907	9,239,507	9,644,599	13,247,512	12,921,755
Total primary givernment program revenues	\$ - 3	\$ - \$ -	\$ -	\$13,732,265	\$ 6,	,835,027	\$ 11,458,269	\$ 11,561,848	\$22,678,221	\$18,689,155

(continued on next page) 77

FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(accrual basis of accounting)

	4000	•	2001	2002	2002	2004		2007	2005	2005	••••
N	<u>1999</u>	2000	2001	2002	2003	<u>2004</u>		<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Net (expense)/revenue Governmental activities	¢.	ф	¢.	¢.	¢ (0.102.490)	¢ (10 21¢ 941)		(0.427.076)	¢(10.262.290)	¢ (5 492 090)	¢ (0.169.124)
	\$ -	\$ -	\$ -	\$ -	6.305.081	\$(10,216,841) 336,594) Ъ		\$(10,362,380)		
Business-type activities	<u>-</u>	<u>-</u>	\$ -	\$ -	- , ,		, ф	2,624,803	2,706,474	6,399,628	4,809,315
Total primary government net expense	\$ -	\$ -	D -	3 -	\$ (1,797,399)	\$ (9,880,247)) Þ	(0,812,273)	\$ (7,655,906)	\$ 915,639	\$ (4,358,809)
General Revenues and Other Changes in											
Net Assets											
Governmental activities:											
Taxes:											
Sales taxes	\$ -	\$ -	\$ -	\$ -	\$ 6,882,454	\$ 7,685,555	\$	8,544,891	\$ 9,924,958	10,964,955	\$10,942,341
Franchise taxes					218,654	250,610		283,449	301,769	349,826	397,091
State sales taxes					601,809	647,382		712,867	830,093	939,542	908,471
Urban revenue sharing					808,564	694,977		715,536	831,807	1,029,042	1,514,108
Auto-in-lieu					421,988	426,779		440,379	498,645	590,144	589,820
Other					1,547,858	3,616,225		2,171,592	4,262,883	779,170	3,139,681
Inverstment earnings					110,061	78,058		172,331	337,177	828,583	489,904
Gain(Loss) on sales of assets					54,777	(67,670))	-	-	-	1,416,206
Miscellaneous					19,185	91,976		29,165	263,448	471,063	398,052
Transfers					(801,285)	(621,104))	(928,434)	(1,210,025)	(1,713,652)	(2,665,190)
Total governmental activities	-	-	-	-	9,864,065	12,802,788		12,141,776	16,040,755	14,238,673	17,130,484
Business-type activities:											
Investment earning	-	-	-	-	104,387	100,665		146,124	212,550	408,605	660,278
Gain(Loss) on sales of assets					(69,781)	169,704		1,178	4,813	2,039	10,544
Transfers	-	-	-	-	801,285	621,104		928,434	1,210,025	1,713,652	2,665,190
Total business-type activities	-	-	-	-	835,891	891,473		1,075,736	1,427,388	2,124,296	3,336,012
Total Primary government	\$ -	\$ -	\$ -	\$ -	\$10,699,956	\$ 13,694,261	\$	13,217,512	\$ 17,468,143	\$16,362,969	\$20,466,496
Change in Net Asset											
Governmental activities	\$ -	\$ -	\$ -	\$ -	\$ 1,761,585	\$ 2,585,947	\$	2,704,700	\$ 5,678,375	\$ 8,754,684	\$ 7,962,360
Business-type activities					7,140,972	1,228,067		3,700,539	4,133,862	8,523,924	8,145,327
Total primary government	\$ -	\$ -	\$ -	\$ -	\$ 8,902,557	\$ 3,814,014	\$	6,405,239	\$ 9,812,237	\$17,278,608	\$16,107,687

GENERAL GOVERNMENTAL REVENUE BY SOURCE

LAST TEN FISCAL YEARS (unaudited)

(accrual basis of accounting)

Fiscal Year	Taxes	Licenses and Permits	Fines Forfeitures and Penalties	Special Assessments	Interest Income	Inter- governmental	Charges for Service	Miscellaneous Revenue	Capital Projects	Total
1998-99	\$8,193,315	129,528	132,160	119,345	335,243	461,288	104,270	141,644	466,833	\$10,083,626
1999-00	\$9,229,145	192,975	133,125	630,501	250,772	794,719	113,470	172,713	239,918	\$11,757,338
2000-01	\$9,533,316	186,719	136,708	630,263	321,815	793,388	128,801	311,667	239,763	\$12,282,440
2001-02	\$9,703,641	230,539	181,855	781,885	153,136	501,820	132,148	153,244	155,943	\$11,994,211
2002-03	\$9,080,535	367,881	224,176	1,122,373	100,260	1,648,744	321,800	479,939	85,531	\$13,431,239
2003-04	\$11,044,732	529,895	202,023	1,134,646	78,058	735,695	400,102	400,531	-	\$14,525,682
2004-05	\$12,085,009	623,009	122,958	1,165,709	166,180	1,032,926	449,387	298,768	-	\$15,943,946
2005-06	\$13,846,075	1,192,968	126,915	1,133,569	337,177	1,531,190	736,688	263,448	-	\$19,168,030
2006-07	\$15,586,015	1,043,028	131,878	1,162,670	828,583	1,534,809	583,141	564,102	-	\$21,434,226

Source: City of Show Low Finance Department

⁽¹⁾ Includes General, Special Revenue, Debt Service Funds and Capital Projects.

FUND BALANCES OF GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

	1999	2000	2001	2002	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	2008
General fund										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ 124,721	\$ 382,809	\$ 457,619	\$ 780,003	\$ 488,534	
Unreserved	-	-	-	-	3,382,850	4,581,623	5,174,543	8,036,445	10,874,318	
Total general fund	\$ -	\$ -	\$ -	\$ -	\$3,507,571	\$4,964,432	\$5,632,162	\$8,816,448	\$11,362,852	\$ -
All other governmental funds										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt service	-	-	_	-	789,581	619,181	650,680	714,149	852,413	2,285,635
Unreserved, reported in:										
Special revenue funds		-	-	-	311,208	229,119	251,762	230,371	7,848,236	
Total all other governmental funds	\$ -	\$ -	\$ -	\$ -	\$1,100,789	\$ 848,300	\$ 902,442	\$ 944,520	\$ 8,700,649	\$2,285,635

CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Revenues				·						
Taxes					\$ 9,080,535	\$11,044,732	\$12,085,009	\$13,846,075	\$15,586,015	\$15,921,108
Licenses and permits					367,881	529,895	623,009	1,192,968	1,043,028	697,482
Intergovernmental					1,724,474	735,695	1,032,926	1,531,190	1,534,809	1,355,159
Charges for services					321,800	400,102	449,387	736,688	583,141	487,048
Fines					224,176	202,023	122,958	126,915	131,878	167,787
Special assessments					1,122,373	1,134,646	1,165,709	1,133,569	1,162,670	1,401,906
Invertment earnings					110,061	78,058	166,180	337,177	828,583	489,904
Miscellaneous					479,939	400,531	298,768	263,448	564,102	398,052
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$13,431,239	\$14,525,682	\$15,943,946	\$19,168,030	\$21,434,226	\$20,918,446
F on ditumos										
Expenditures Current:										
General government	\$ -	\$ -	\$ -	\$ -	\$ 3,634,851	\$ 3,333,143	\$ 3,668,296	\$ 3,752,094	\$ 4,577,097	\$ 5,094,448
Public safety	Ψ	Ψ	Ψ	Ψ	2,058,233	2,366,808	2,660,077	3,295,460	3,719,234	3,841,165
Public works					2,060,795	2,190,291	2,586,569	2,890,444	3,454,781	2,951,496
Public health					87,799	94,295	97,796	135,214	143,046	159,532
Culture and recreation					550,352	623,139	766,538	849,871	880,612	863,900
Capital outlay					1,903,744	1,977,143	2,614,386	2,124,818	3,378,240	9,977,641
Debt service:					, ,-	, ,	,- ,	, ,	- , ,	- , , -
Principal					1,575,574	1,389,866	1,232,146	1,080,052	1,175,440	1,332,048
Interest and fiscal charges					784,515	725,521	680,594	603,688	805,199	951,412
Total expenditures	_	-	-	-	12,655,863	12,700,206	14,306,402	14,731,641	18,133,649	25,171,642
Revenues over(under) expenditures		-	-	-	775,376	1,825,476	1,637,544	4,436,389	3,300,577	(4,253,196)
Other finance sources (Uses)										
Sale of assets										1416206
Bond Proceeds									8,658,917	4,265,000
Transfers in(out)					(801,285)	(621,104)	(915,672)	(1,210,025)	(1,713,652)	(2,665,190)
Total other finance scources(uses)					(801,285)	` ' '	(915,672)	(1,210,025)	6,945,265	3,016,016
Net change in fund balances	\$ -	\$ -	\$ -	\$ -	\$ (25,909)	. , ,	\$ 721,872	\$ 3,226,364	\$10,245,842	\$ (1,237,180)
Debt service as a percentage of	Ψ	Ψ	Ψ -	Ψ	ψ (23,707)	Ψ 1,207,372	Ψ /21,0/2	Ψ 3,220,304	Ψ 10,2-3,0-2	ψ (1,237,100)
Debt service as a percentage of										

CITY OF SHOW LOW, ARIZONA
ASSESSED, LIMITED AND FULL CASH VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS

Fiscal Year	Net Assessed Value	Total Value	Ratio of Net Assessed to Cash Values
1998-99	\$49,512,424	\$338,139,614	15%
1999-00	\$55,684,672	\$384,666,941	14%
2000-01	\$61,707,039	\$431,486,151	14%
2001-02	\$68,519,289	\$485,129,057	14%
2002-03	\$78,807,745	\$560,847,052	14%
2003-04	\$89,338,936	\$634,210,704	14%
2004-05	\$94,162,089	\$677,090,505	14%
2005-06	\$103,182,998	\$767,788,032	13%
2006-07	\$115,815,162	\$882,912,270	13%
2007-08	\$144,656,369	\$1,124,883,712	13%
2008-09	\$178,635,620	\$1,420,838,131	13%

Source: Arizona Department of Revenue

CITY OF SHOW LOW, ARIZONA PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS (INCLUSIVE OF PRIMARY AND SECONDARY TAX RATES) PER \$100 OF ASSESSED VALUE LAST TEN FISCAL YEARS

Fiscal Year	City of Show Low	State of Arizona	Navajo County	Northland Pioneer College	Show Low Unified School District	Total
1998-99	-	-	0.5656	1.4850	6.9547	9.0053
1999-00	-	-	0.5833	1.4904	6.9274	9.0011
2000-01	-	-	0.6381	1.4106	6.2283	8.2770
2001-02	-	-	0.6506	1.4164	6.5555	8.6225
2002-03	-	-	0.6909	1.4542	6.3946	8.5397
2003-04	-	-	0.4772	1.4406	5.9103	7.8281
2004-05	-	-	0.6316	1.5092	5.4816	7.6224
2005-06	-	-	0.6337	1.5200	5.0497	7.2034
2006-07	-	-	0.6229	1.4858	4.8494	6.9581
2007-08	-	-	0.6041	1.4206	4.3062	6.3309

Source: Navajo County Assessor's Office

CITY OF SHOW LOW, ARIZONA STREET LIGHTING LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (UNAUDITED)

Collected to June 30th, End of Tax Fiscal Year

		End of Tax F	ascai Year	
	Original Real		Percent of	Delinquent
Fiscal	Property		Original	Taxes
Year	Assessments	Amount	Levy	Receivable
1998-99	\$68,799	\$59,833	87%	\$4,965
1999-00	\$79,487	\$72,346	91%	\$7,141
2000-01	\$94,295	\$93,376	99%	\$7,447
2001-02	\$91,652	\$82,485	90%	\$9,167
2002-03	\$92,173	\$84,973	92%	\$7,200
2003-04	\$90,012	\$84,563	94%	\$5,449
2004-05	\$94,154	\$88,634	94%	\$5,520
2005-06	\$92,668	\$90,037	97%	\$2,631
2006-07	\$96,404	\$94,583	98%	\$1,820
2007-08 - *	\$142,968	\$65,643	46%	\$77,325

Source: Navajo County Treasurer's Office

^{* -} Collected through November 30

CITY OF SHOW LOW, ARIZONA SALES TAX REVENUE LAST TEN FISCAL YEARS

Fiscal Year	Construction	Utilities	Wholesale	Retail	Restaurants	Real Estate	Services	Others	Total	
1998-1999	\$ 589,258	167,077	128,171	3,676,568	274,737	128,158	310,682	164,288	\$ 5,438,939	118.19%
1999-2000	\$ 653,405	305,235	113,757	4,191,938	283,238	142,016	328,873	186,559	\$ 6,205,021	114.09%
2000-2001	\$ 597,918	399,661	116,329	4,325,608	308,686	158,633	369,365	169,586	\$ 6,445,786	103.88%
2001-2002	\$ 549,505	439,266	121,925	4,483,143	321,439	159,348	343,534	199,100	\$ 6,617,259	102.66%
2002-2003	\$ 652,773	287,999	123,471	4,730,725	353,551	168,737	366,706	198,492	\$ 6,882,454	104.01%
2003-2004	\$ 895,577	137,473	134,455	5,213,135	375,041	195,926	332,265	401,685	\$ 7,685,556	111.67%
2004-2005	\$ 1,000,458	107,850	205,425	5,665,592	444,885	414,040	203,978	502,663	\$ 8,544,891	111.18%
2005-2006	\$ 1,471,231	144,500	265,074	6,277,525	540,826	473,152	191,733	560,920	\$ 9,924,958	116.15%
2006-2007	\$ 1,725,329	184,492	305,802	6,680,442	577,688	680,273	170,973	639,955	\$10,964,954	110.48%
2007-2008	\$ 1,819,140	245,124	255,190	6,652,414	553,708	648,069	152,106	616,590	\$10,942,341	99.79%

Source: Arizona Department of Revenue

CITY OF SHOW LOW, ARIZONA RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

			Gov	ernmental Activ	vities				Business-Typ	e Activities		
	Special	Landfill		Show Low	Certificates			Certificates			·	Total
Fiscal	Assessment	Monitoring	Compensated	Bluffs CFD	of	GADA	Loans	of	Compensated	GADA	Loans	Primary
Year	Bonds	Costs	Absenses	Bonds	Participation	Bonds	Payable	Participation	Absenses	Bonds	Payable	Government
1999												-
2000												-
2001												-
2002	9,905,000	26,988	48,349		3,622,796		1,133,668	3,262,204	37,933		231,422	18,268,360
2003	9,310,000	26,988	216,809		3,167,142		758,169	2,992,858	29,129		177,533	16,678,628
2004	8,665,000	26,988	216,161		2,776,424		304,021	2,623,576	47,683		351,688	15,011,541
2005	8,045,000	26,988	312,371		2,367,740		238,608	2,237,260	51,351		380,504	13,659,822
2006	7,445,000	26,988	328,060		1,941,090		126,259	1,833,910	55,155		102,551	11,859,013
2007	6,775,000	26,988	356,888	2,014,000	1,491,241	6,630,000	12,478	1,408,759	60,932	1,740,000	46,649	20,562,935
2008	6,770,000	26,988	411,707	2,455,000	1,018,193	9,600,000	9,875	961,807	89,816	1,740,000	-	23,083,386

CITY OF SHOW LOW, ARIZONA COMPUTATION OF DIRECT AND OVERLAPPING DEBT JUNE 30, 2007

Jurisdiction	Net Debt Outstanding				Percentage Applicable to the City of Show Low	Amount Applicable to the City of Show Low	
Show Low School District #10 - 1997A	\$	9,235,000	71.80%	\$	6,630,730		
Show Low School District #10 - 2003B	\$ 6,380,000		71.80%	\$	4,580,840		
				\$	11,211,570		

Source: Navajo County Finance Department

CITY OF SHOW LOW, ARIZONA DEBT LIMITATIONS AND COMPUTATION OF LEGAL DEBT MARGIN

	Water, Sewer, Light, Parks and Open Space Purpose Bonds Debt Limitation 20%	All Other General Obligation Bonds Debt Limitation 6%
Assessed Valuation:		
Assessed Value	\$ 178,635,620	\$ 178,635,620
Total assessed value	\$ 178,635,620	\$ 178,635,620
Legal debt margin:		
Debt limitation	\$ 35,727,124	\$ 10,718,137
Debt applicable to limitation: Total bonded debt Total debt applicable to limitation	<u>-</u> -	<u>-</u>
Legal debt margin	\$ 35,727,124	\$ 10,718,137

CITY OF SHOW LOW, ARIZONA
SPECIAL ASSESSMENT BILLINGS AND COLLECTIONS
LAST TEN FISCAL YEARS

Fiscal Year	Current Assessments Billed	Total Current Assessments Collected	Ratio of Collections to Amount Due Total Current Outstanding Assessments		Prepaid	Total Outstanding Assessments	
1997-1998	\$ 126,931	\$ 124,567	98.14%	\$ 2,364	\$ -	\$ 2,364	
1998-1999	\$ 104,314	\$ 104,314	100.00%	\$ -	\$ 15,031	\$ -	
1999-2000	\$ 630,501	\$ 628,856	99.74%	\$ 1,645	\$ 9,794	\$ 1,645	
2000-2001	\$ 630,263	\$ 624,777	99.13%	\$ 5,486	\$ 2,419	\$ 7,942	
2001-2002	\$ 781,885	\$ 778,030	99.51%	\$ 3,855	\$ 54,846	\$ 7,987	
2002-2003	\$ 723,159	\$ 708,055	97.91%	\$ 15,104	\$ 351,663	\$ 17,813	
2003-2004	\$ 1,131,847	\$ 1,125,566	99.45%	\$ 6,281	\$ 175,732	\$ 14,408	
2004-2005	\$ 882,039	\$ 850,548	96.43%	\$ 31,491	\$ 151,069	\$ 69,844	
2005-2006	\$ 674,957	\$ 616,469	91.33%	\$ 58,488	\$ 213,114	\$ 139,138	
2006-2007	\$ 728,623	\$ 663,231	91.03%	\$ 65,392	\$ 289,024	\$ 168,527	
2007-2008	\$ 882,407	\$ 849,756	96.30%	\$ 32,651	\$ 382,089	\$ 81,676	

Source: City of Show Low Finance Department

CITY OF SHOW LOW, ARIZONA BUILDING PERMITS AND NEW HOUSING STARTS LAST TEN FISCAL YEARS (UNAUDITED)

BUILDING PERMITS (1)

Year	Residenti	al (Commercial	 Total	NEW HOUSING STARTS (1)
1999	\$ 11,525,	019 \$	6,042,288	\$ 17,567,307	157
2000	\$ 15,337,	933 \$	2,228,373	\$ 17,566,306	192
2001	\$ 12,799,	057 \$	2,917,207	\$ 15,716,264	174
2002	\$ 24,540,	960 \$	732,525	\$ 25,273,484	231
2003	\$ 35,444,	612 \$	13,076,487	\$ 48,521,099	341
2004	\$ 46,506,	966 \$	6,342,044	\$ 52,849,010	348
2005	\$ 70,377,	886 \$	7,400,068	\$ 77,777,954	478
2006	\$ 72,449,	961 \$	16,853,930	\$ 89,303,891	443
2007	\$ 60,890,	733 \$	30,167,878	\$ 91,058,611	354
2008	\$ 62,975,	792 \$	9,905,826	\$ 72,881,618	300

⁽¹⁾ Source: City of Show Low Building Department

CITY OF SHOW LOW, ARIZONA DEMOGRAPHIC STATISTICS - POPULATION STATISTICS, UNEMPLOYMENT AVERAGES

POPULATION STATISTICS (1)

Year	City of Show Low
1990 (Census)	5,019
2000 (Census)	7,695
2001 (Estimated)	8,084
2002 (Estimated)	8,557
2003 (Estimated)	8,785
2004 (Estimated)	9,365
2005 (Estimated)	9,786
2006 (Estimated)	9,885
2007 (Estimated)	10,555
2008 (Estimated)	11,473

UNEMPLOYMENT AVERAGES (2)

Year	City of Show Low	Navajo County	State of Arizona
1999	4.8%	13.4%	4.4%
2000	4.1%	11.5%	3.9%
2001	3.7%	10.5%	4.7%
2002	3.8%	10.8%	6.2%
2003	3.8%	10.8%	5.2%
2004	3.7%	10.6%	4.8%
2005	4.1%	8.5%	4.7%
2006	3.5%	7.3%	4.1%
2007	3.0%	6.4%	3.8%
2008	3.4%	7.2%	4.2%

⁽¹⁾ Source: U.S. Department of Commerce, Bureau of the Census; Arizona Department of Economic Security.

⁽²⁾ Source: Arizona Department of Economic Security, Research Administration.

TAXABLE RETAIL SALES, CITY TRANSACTION PRIVILEGE (SALES)

TAX RATES BY CATEGORY

LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

TAXABLE SALES (1)

City of Show Low (1)

Fiscal Year	 Amount
1998-1999	\$ 271,946,950
1999-2000	\$ 311,340,189
2000-2001	\$ 323,224,715
2001-2002	\$ 330,862,950
2002-2003	\$ 344,122,700
2003-2004	\$ 384,277,800
2004-2005	\$ 427,244,550
2005-2006	\$ 496,247,922
2006-2007	\$ 548,247,700
2007-2008	\$ 547,117,050

Navajo County (1) Taxable Retail Sales

Year	 Amount
1999	\$ 510,151,428
2000	\$ 556,907,867
2001	\$ 557,901,659
2002	\$ 578,071,060
2003	\$ 609,720,330
2004	\$ 615,673,414
2005	\$ 669,120,354
2006	\$ 756,087,523
2007	\$ 786,854,498
2008	\$ 818,594,217

CITY TRANSACTION PRIVILEGE (SALES) TAX RATES BY CATEGORY (1)

Category	Rate
Services	2%
Manufacturing	2%
Construction	2%
Hotel\Other Lodging	2%
Restaurants and Bars	2%
Retail (including food sales)	2%
Transportation/Communications/	
Utilities	2%
Mining	1%
Feed-Wholesale	2%
Real Property Rental	2%
All other	2%

(1) Source: Arizona Department of Revenue, Econometrics Division; City of Show Low.

ACTUAL EXCISE TAX COLLECTIONS

LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

	Privilege & Use Tax	State Shared Sales Tax	Urban Revenue Share	Franchise Tax	Vehicle License Tax	Total
1999	\$ 5,407,006	558,419	762,384	181,105	241,606	\$ 7,150,520
2000	\$ 6,205,021	613,813	777,593	196,423	224,348	\$ 8,017,198
2001	\$ 6,445,786	637,044	811,933	195,055	269,195	\$ 8,359,013
2002	\$ 6,617,259	592,980	803,944	228,800	318,630	\$ 8,561,613
2003	\$ 6,882,454	601,809	808,564	218,654	421,988	\$ 8,933,469
2004	\$ 7,685,555	647,382	694,977	250,610	426,779	\$ 9,705,303
2005	\$ 8,544,891	712,867	715,536	283,449	440,379	\$10,697,122
2006	\$ 9,924,958	830,093	831,807	301,769	498,646	\$12,387,273
2007	\$10,964,955	939,542	1,029,042	349,826	590,144	\$13,873,509
2008	\$10,942,341	908,471	1,514,108	397,091	589,820	\$14,351,831

Source: City of Show Low Finance Department

CITY OF SHOW LOW, ARIZONA FULL TIME EMPLOYEES BY DEPARTMENT LAST TEN FISCAL YEARS

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	1999*	2000	2001	2002	2003	2004	2005	2006	2007	2008
Airport		5	5	5	6	5	5	5	5	5
Animal Control		2	2	2	2	2	2	2	2	2
Aquatic Center		4	4	4	3	5	3	2	2	3
City 4 TV		1	2	2	2	2	2	2	3	2
City Attorney		0	0	0	0	2	2	2	2	2
City Magistrate		3	3	3	2	2	2	2	3	2
City Manager		1	2	1	1	1	1	1	1	1
Communications		10	10	10	11	10	12	12	12	11
Community Development		9	9	9	8	10	11	11	11	10
Community Services Admin		1	1	1	1	1	1	1	1	1
Engineering		5	6	6	6	5	5	6	8	8
Finance		10	11	10	9	8	8	8	8	9
Human Resources		2	2	2	3	3	4	3	2	2
Information Systems		2	3	3	3	3	3	3	3	3
Library		6	7	8	9	8	8	7	6	6
Parks Maintenance										4
Facilities Maintenance		4	4	4	7	7	7	5	9	5
Parks & Recreation		2	2	2	2	2	3	3	2	2
Police		25	25	25	25	26	29	29	30	30
Public Information Services		2	3	3	3	2	2	3	3	3
Public Works Administration		5	4	4	3	4	4	3	3	3
Streets		9	9	9	6	10	10	10	9	10
Wastewater		0	0	0	10	10	9	9	9	11
Water		18	18	18	10	6	7	7	10	9
Total Employees		126	132	131	132	134	140	136	144	144

^{*} Information not available